Managing Digital Piracy: Pricing, Protection and Welfare

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Abstract: This paper analyzes the optimal choice of pricing schedules and technological deterrence levels in a market with digital piracy, when legal sellers can sometimes control the extent of piracy by implementing digital rights management (DRM) systems. It is shown that the seller's optimal pricing schedule can be characterized as a simple combination of the zero-piracy pricing schedule, and a piracy-indifferent pricing schedule which makes all customers indifferent between legal consumption and piracy. An increase in the level of piracy is shown to lower prices and profits, but may improve welfare by expanding the fraction of legal users and the volume of legal usage. In the absence of price-discrimination, the optimal level of technology-based protection against piracy is shown to be the technologically-maximal level, which maximizes the difference between the quality of the legal and pirated goods. However, when a seller can price-discriminate, it is always optimal for them to choose a strictly lower level of technology-based protection. Moreover, if a DRM system weakens over time, due to its technology being progressively hacked, the optimal strategic response may involve either increasing or decreasing the level of technology-based protection and the corresponding prices. This direction of change is related to whether the technology implementing each marginal reduction in piracy is increasingly less or more vulnerable to hacking. Pricing and technology choice guidelines based on these results are presented, some social welfare issues are discussed, and ongoing work on the role of usage externalities in pricing and protection is outlined.

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1. Introduction

Over the last decade, sellers of digital products have actively fought the availability of pirated copies of their products. Nevertheless, digital piracy rates are still high and increasing in many markets, despite a continuous increase in the availability and sophistication of copy protection and digital rights management technologies. Piracy concerns have expanded following the emergence of file-sharing networks like Gnutella and Kazaa, which have substantially increased the availability and exchange of high-quality illegal versions of software, music and digital video.

The sustained presence of piracy complicates the design of pricing schedules for sellers of digital goods. It also poses the new challenge of choosing an appropriate level of technology-based protection, and of responding strategically to the hacking of existing digital rights management systems. These are the issues addressed by the model in this paper.

The first part of the paper studies optimal pricing strategy. When faced with rising digital piracy, a seller's pricing power is increasingly limited by the quality and availability of pirated copies, which are imperfect substitutes for the legally available product. This effect of piracy is analyzed in a model of monopoly price discrimination, when valuations of both legal products and illegal copies differ across customers. It is shown that the seller's optimal pricing schedule can be characterized as a simple combination of two contracts — the optimal pricing schedule in the absence of piracy (termed the zero-piracy pricing schedule), and a piracy-indifferent pricing schedule, which makes all customers indifferent between legal usage and piracy. An increase in the quality of pirated goods lowers prices and profits; however, there may be social benefits from piracy realized through the expansion of the fraction of legal users and the volume of legal usage.

The next part of this paper studies technology-based protection against digital piracy, which is typically achieved by implementing digital rights management (henceforth referred to as DRM) systems. Examples of DRM systems for digitally delivered products include Macrovision SafeCast, Microsoft Windows Media DRM Series, and Real Networks Helix DRM. Other DRM systems aimed specifically at protecting the physical sources of the digital files shared illegally over the Internet include the Windows Media Data Session Toolkit, and Macrovision's Cactus Data Shield.

Implementing a DRM system enables a seller to deter and control piracy to some extent. Unfortunately, as a DRM system becomes more effective, it often simultaneously places more restrictions on the flexibility of usage for a legal user, and thereby reduces the value of the legal product. For instance, in 2002, a number of music labels (most notably, Sony) introduced protection technology that would prevent their audio CD's from being played on personal computers2. This reduced value by restricting inter-device portability; moreover, a substantial fraction of discs did not work on regular CD and DVD players³. Many online music services implement DRM by limiting the rendering of their MP3 files to a single device, and by placing related restrictions on the portability of these files4. Highly restricted services like MusicNet and Rhapsody have not been well-received, and this is partly attributed to the fact that their protection schemes "...treat everyone like a potential criminal, and they take all the joy out of buying and playing music" (Mossberg, 2003). In contrast, the iTunes music service from Apple, which places substantially fewer restrictions⁵ on their customers' ability to download, share and burn purchased MP3 files, has been a resounding success in its first few weeks.

There are more direct ways in which implementing technology-based protection may necessitate degrading the value of a legal product. Currently, textual content that is protected by Adobe's DRM partners can be electronically scanned by OCR software that takes PDF files as direct inputs and produces near-perfect scanned versions. Countering this form of piracy will necessitate degrading fonts in rendered legal files, thereby lowering quality for legal users. Protecting digital video or music files using encryption makes the corresponding files larger, which may lower value by increasing download times for digitally delivered content.

These observations suggest that when choosing their DRM system and the corresponding level of technology-based protection against piracy, the seller of a digital good needs to trade-off the effectiveness of deterring piracy with the value reduction of the legal product that is caused by the implementation of the DRM system. To study this trade-off, the model of pricing with digital piracy developed in this paper is extended to incorporate endogenous choices of technology-based protection. The technologically-maximal level of protection, which is the level of technology-based protection at which the quality difference between the legal good and the pirated good is maximized, is contrasted with the profit-maximizing level of protection. When the seller can price-discriminate, the profit-maximizing level of protection is shown to be *strictly lower* than the technologically-

²Sony's Key2Audio system worked by adding a bogus data track to each audio CD. Since computer hard drives are programmed to read data files first, the technology relied on PC's continuously attempting to play the bogus track, and never getting to the music files. The system failed, however, when it became known that simply blacking out the outermost track of the CD with a marker could override the protection.

³For instance, an early release made under the Cactus format in Germany reportedly had a 4% return rate from people who found that these CDs didn't work on their normal CD players.

 4 The most recent version of MusicNet, launched on AOL in February 2003, does not permit transferring MP3 files to portable players, and limits the number of files that can be burnt onto a CD.

⁵iTunes allows users to burn their MP3 files to an unlimited number of CD's, copy them to an unlimited number of iPod MP3 players, and play them on upto three Macintosh computers.

maximal level. The economic drivers of this result are explored in some detail, since it indicates that even after accounting for the quality degradation imposed on legal products, a DRM system that maximizes the quality gap between the legal good and the pirated good is overprotecting the digital product. As the effectiveness of a DRM system weakens over time (which typically occurs due to its technology being progressively hacked), the optimal technological and pricing responses for the seller are examined. It is shown that the seller's optimal response may either be to decrease or to increase their level of technology-based protection, and conditions under which each of these responses is optimal are characterized.

Related work: A distinguishing aspect of this paper is its formal analysis of the economic effects of DRM technologies, and their role as technological deterrents to piracy that are controlled explicitly (and strategically) by a seller. Recent related work on optimal deterrence includes Chen and Png (2001) who study monopoly investment levels in piracy detection (an indirect form of deterrence), and Yoon (2001) who provides a simple model of the optimal level of protection chosen by a monopolist. Related policy issues are also examined by Png and Chen (2003) who consider how a regulator should balance taxing copying and subsidizing legitimate purchases when a monopolist invests in piracy detection, and by Gopal and Sanders (1998) who examine how governmental incentives to enforce copyright laws are related to the size of the domestic software industry. Other work on piracy-related P2P technologies include Duchene and Waelboeck (2001) who model the effects of these technologies on new-product introduction, and Gayer and Shy (2002) who explore their role as a marketing vehicle to spur in-store sales. An early model of piracy deterrence is Conner and Rummelt (1991) who established that increases in protection technology always increase firm profits, unless the product displays positive network effects.

This paper builds on and adds to this literature significantly, providing a richer model of the economics of technology-based piracy deterrence, and deriving new results on choosing optimal protection strategies. For instance, it is shown that even in the absence of network effects, increases in protection technology can reduce firm profits, and the right response to an increase in the level of piracy may be a weakening of protection levels, rather than a tightening of them.

This paper also contributes to the literature on the economics of copying⁶ and piracy, which has seen a significant resurgence in the wake of Napster and other Internet-based piracy threats. Some of the recent research in this area is surveyed and extensively supplemented in Watt (2000).

 6 This is part of a larger body of work on the economics of intellectual property and copyright. A good guide to the literature on the economics of copyright can be found in Besen and Raskind (1991). The papers by Liebowitz (1985) and Johnson (1985) are notable as early examples of the economics of piracy and copying technology, in contrast with much of the literature's focus on socially optimal copyright policy.

More recently, Alvisi, Argentisi and Carbonara (2002) analyze whether the presence of a pirated good may make it optimal for a monopolist to introduce a lower-quality substitute for their product. Belleflamme (2002) studies the interdependence between different producers' incentives to accommodate/deter the presence of a pirated good. Ben-Shahar and Jacob (2002) examine the entry-deterring properties of piracy, characterizing a monopolist's incentives to encourage piracy as a form of predatory pricing. Chellappa and Shivendu (2002) model pricing when buyers bear a 'moral cost' from using a pirated good derived from an evaluation version of the legal good.

The model in this paper builds on the approach of each these papers, by preserving their notion of the pirated good as an inferior (vertically differentiated) substitute for the legal good. However, it generalizes their pricing analysis significantly, by modeling and deriving a continuous pricing schedule (rather than a single variable price, or a pair of prices for two quality-differentiated products) which explicitly takes into account the differing value of pirated products to different customers. This generalization substantially alters results relating to the optimal level of technological protection, and to post-implementation protection and pricing trends — differences that would not be evident in a model with unit consumption and no price discrimination. Furthermore, results from this paper are more likely to provide managerially relevant pricing guidelines, by prescribing a straightforward way to actually design pricing schedules in the presence of digital piracy. For instance, different users of pay-per-download services like the iTunes music service from Apple download different numbers of songs, and have a different willingness to pay for each additional download, but pay a fixed (linear) price per download. If Apple wants to use price discrimination to generate higher revenues from their service, they would need guidelines for the design of a usage-based pricing schedule in the presence of a piracy threat.

The model also adds to the growing literature on price screening in technology markets, in which theories developed by Naor (1969), Mussa and Rosen (1978) and Maskin and Riley (1984) have been adapted and applied to problems unique to technology markets. Nault (1997), Jones and Mendelson (1998), Konana, Gupta and Whinston (2000), Bhargava and Choudhary (2001), Bhargava and Sundaresan (2002), Jing (2002), Sundararajan (2002), and Hosanagar et al. (2003) are good examples. Unlike the piracy models in Conner and Rummelt (1991), Takeyama (1994) and Shy and Thisse (1999), positive network externalities are not considered. These externalities are quite important in software industries; however, it is unlikely that there are substantial direct network effects in industries more recently threatened by digital piracy⁷ – music, video and content.

 7 In some cases, there may be indirect network effects (the increase in the value of portable MP3 players that has resulted from the wide availability of pirated music, for instance), though it seems likely that these are appropriated

The rest of this paper is organized as follows. Section 2 provides an overview of the model, and describes the seller's optimal pricing schedule in the absence of piracy. Section 3 characterizes optimal pricing strategy in the presence of different levels of digital piracy. Section 4 models the economic effects of using digital rights management systems, and prescribes optimal technology-based protection levels, as well as strategic responses to changes in the effectiveness of an implemented DRM system. Section 5 discusses some results of the paper, and concludes with an outline of the open research questions.

2. Model

2.1. Seller and customers

The model involves an information good which may be used by consumers in continuously varying quantities⁸. The seller of this good (termed the *legal good*) is assumed to be a monopolist, by virtue of owning a copyright over the information good. Any fixed costs of production or IP protection are assumed to be sunk. Since the product is an information good, variable costs of production are zero. In addition to the legal good, there is also a *pirated good* available, which is a lower-quality substitute for the legal good, and is free.

Customers are heterogeneous, indexed by their type $\theta \in [0, \overline{\theta}]$. The preferences of a customer of type θ for the legal good are represented by the utility function $vU(q, \theta)$, where q is the quantity of the legal good used by the customer, and $v \leq 1$ is a measure of the quality of the legal good. The function $U(q, \theta)$ is assumed to take the following form:

$$
U(q, \theta) = (\theta + w)q - \frac{1}{2}q^2.
$$
\n(2.1)

Based on equation (2.1), it is clear that a higher customer type θ gets higher marginal value from the legal good, at every level of usage. The differences in value across customer types are mediated to some extent by the variable w, which is termed the common marginal value of the good.

Numbered subscripts of functions represent partial derivatives with respect to the corresponding variable. For instance, the partial derivative of $U(q, \theta)$ with respect to q is denoted $U_1(q, \theta)$, and

by parties other than the seller. Recent results from Sundararajan (2003) have presented a framework for analyzing network effects in nonlinear pricing models — a possible extension is discussed in Section 5.

⁸This could either be a homogeneous good, or a bundle of related goods (such as a library of digital information, music or video), from which different customers use different goods. For instance, Apple's iTune music service offers access to a library of over 200,000 songs. Each user downloads a small fraction of this library, and different subscribers download different songs. In the context of this model, the unit of quantity would therefore be number of downloads.

the cross-partial of $U(q, \theta)$ with respect to q and θ is denoted $U_{12}(q, \theta)$. This notation is preserved throughout the paper.

The following properties of the utility function follow from equation (2.1):

- 1. For every θ , $U(q, \theta)$ has a finite maximum usage $\alpha(\theta) = \arg \max_{q} U(q, \theta) = (\theta + w)$.
- 2. $U_1(q,\theta) > 0$ for $q < \alpha(\theta)$, and $U_1(q,\theta) < 0$ for $q > \alpha(\theta)$.
- 3. $U_{11}(q, \theta) = -1$, and $U_{12}(q, \theta) = 1$. Therefore, $U(q, \theta)$ is strictly concave in q (diminishing marginal value from usage), and has the Spence-Mirrlees single crossing property.

The preferences of a customer of type θ for the *pirated good* are represented by the utility function $sU(q, \theta)$, where q is the quantity of the pirated good used by the customer, and $U(q, \theta)$ is as defined in (2.1) . The parameter s is a measure of the quality of the pirated good, and is also referred to as the level of piracy (based on the fact that at a higher level of piracy, the quality of the pirated good is higher⁹). s is assumed to be strictly less than v , implying that the pirated good is always strictly inferior to the legal good, and therefore, the seller can make a non-zero profit¹⁰.

The maximum value that a customer of type θ can get from a pirated good of quality s is denoted $\hat{u}(\theta, s)$:

$$
\hat{u}(\theta, s) = sU(\alpha(\theta), \theta) = \frac{s(\theta + w)^2}{2}.
$$
\n(2.2)

Since the pirated goods are free, $\hat{u}(\theta, s)$ is the *reservation utility* of customer type θ .

The monopolist does not observe the type θ of any customer, but knows $F(\theta)$, the probability distribution of types in the customer population, which has the following properties:

- 1. $f(\theta) > 0$ for all θ , where $f(\theta)$ is the density corresponding to the distribution $F(\theta)$.
- 2. $\frac{\partial}{\partial \theta} \left(\frac{1 F(\theta)}{f(\theta)} \right) \leq 0$ for all θ : the inverse hazard rate is non-increasing in θ .

For expositional simplicity, and since the hazard rate of the customer type distribution plays a significant role in subsequent analysis, we define the *inverse hazard rate* function $h(\theta)$:

$$
h(\theta) = \frac{1 - F(\theta)}{f(\theta)},
$$
\n(2.3)

 9 The 'level' of piracy referred to here is distinct from the *piracy rate*. The former measures the extent to which the legal good can be pirated (and therefore determines the quality of the pirated good, perhaps indirectly through its availability as well), while the latter is a measure of how many customers are actually using the pirated good.

¹⁰Depending on the context, the parameter v may be normalized to 1, or may be replaced by the function $v(\rho)$. In addition, the parameter s may be replaced by the function $s(\rho)$, or the function $s(\rho, t)$. Each of these functions will be explained in the appropriate section.

and the *cumulative inverse hazard rate* function $H(\theta)$:

$$
H(\theta) = \int_{0}^{\theta} \frac{1 - F(x)}{f(x)} dx.
$$
\n(2.4)

Each customer knows their own type θ . Without any loss in generality, the total number of customers in the market is normalized to 1.

2.2. Customer choice and pricing schedules

The seller offers a nonlinear pricing schedule (sometimes referred to as either a *contract* or a *pricing* schedule) which assigns a non-negative price to each feasible level of usage for the legal good. Rather than considering all possible pricing functions, the revelation principle ensures that we can restrict our attention to direct mechanisms – menus of quantity-price pairs $q(x)$, $\tau(x)$, indexed by $x \in [0, \overline{\theta}]$, which are incentive-compatible. A pricing schedule $q(x), \tau(x), x \in [0, \overline{\theta}]$, for the legal good is said to be incentive-compatible if it satisfies:

$$
\theta = \arg \max_x [vU(q(x), \theta) - \tau(x)], \text{ for all } \theta.
$$

Given a pricing schedule $q(x)$, $\tau(x)$ for the legal good, customers of type θ choose to purchase the legal good if their surplus from doing so is at least as much as the value they would derive from the (free) pirated good. Mathematically, if:

$$
\max_{x} [vU(q(x), \theta) - \tau(x)] \ge \hat{u}(\theta, s), \tag{2.5}
$$

then customers of type θ purchase the legal good. Therefore, an incentive-compatible pricing schedule $q(x)$, $\tau(x)$ is said to *induce participation* from customer type θ if all customers of this type (weakly) prefer the legal good to the pirated good:

$$
[vU(q(\theta), \theta) - \tau(\theta)] \ge \hat{u}(\theta, s).
$$
\n(2.6)

The constraint (2.6) above is often referred to as the *piracy constraint* for type θ , since it becomes progressively harder to satisfy as s increases. Note that the piracy constraint is type-dependent¹¹. In the special case of $s = 0$, since the pirated good has no value, $\hat{u}(\theta, s) = 0$, and constraint (2.6)

 11 This is in contrast with standard price discrimination or adverse selection models, where the RHS of the participation (individual rationality) constraint is normalized to zero across all types.

above reduces to the standard individual rationality constraint of price discrimination problems.

Finally, the *optimal pricing schedule* $q^*(x, v, s)$, $\tau^*(x, v, s)$ is the incentive compatible pricing schedule that maximizes the seller's profits¹².

Notation used most frequently is summarized in Table 2.1. In general, the sequence of events is as follows: the seller announces their pricing schedule (and technological choices, if any), the customers make their purchase decisions (whether to use the legal good or the pirated good, and at what usage level) based on the pricing schedule, and each party gets their payoffs. An exact timeline is specified separately in each of the following sections.

2.3. Optimal pricing schedule in the absence of piracy

The optimal pricing schedule in the absence of piracy, termed the *zero-piracy pricing schedule*, is specified in this section. The zero-piracy pricing schedule benchmarks the analysis of pricing in the presence of piracy, and is also used in constructing the corresponding optimal pricing schedules.

Lemma 1. The zero-piracy pricing schedule $q^{ZP}(\theta, v)$, $\tau^{ZP}(\theta, v)$, which is the optimal pricing schedule for the seller when $s = 0$, takes one of the following two forms.

(a) If $h(0) \leq w$, then the pricing schedule is designed to include all customer types The optimal contract is:

$$
q^{ZP}(\theta, v) = \theta + w - h(\theta); \qquad (2.7)
$$

$$
\tau^{ZP}(\theta, v) = \frac{v[w^2 - h(\theta)^2]}{2} + vH(\theta), \tag{2.8}
$$

for all $\theta \in [0, \overline{\theta}].$

(b) If $h(0) > w$, then a set $[0, \theta_{ZP}]$ of customer types are priced out of the market, where θ_{ZP} is defined as:

$$
\theta_{ZP} = \theta : h(\theta) = w + \theta, \ \theta \in (0, \overline{\theta}). \tag{2.9}
$$

The optimal contract is:

$$
q^{ZP}(\theta, v) = \theta + w - h(\theta); \qquad (2.10)
$$

$$
\tau^{ZP}(\theta, v) = \frac{v[(\theta_{ZP} + w)^2 - h(\theta)^2]}{2} + v[H(\theta) - H(\theta_{ZP})]. \tag{2.11}
$$

 12 The necessary details about mechanism design and the revelation principle can be found in any standard graduatelevel textbook on game theory. For example, chapter 7 of Fudenberg and Tirole (1991) describes the revelation principle and a non-linear pricing application.

Table 2.1: Summary of key notation

Figure 3.1: Timeline of events for Section 3

for $\theta \in [\theta_{ZP}, \overline{\theta}]$, and

$$
q^{ZP}(\theta, v) = 0, \ \tau^{ZP}(\theta, v) = 0,\tag{2.12}
$$

for $\theta \in [0, \theta_{ZP}]$.

Unless otherwise specified, all proofs are available in Appendix A.

3. Pricing with digital piracy

This section analyzes pricing strategy when the seller faces digital piracy. The sequence of events modeled in this section is summarized in Figure 3.1.

3.1. Piracy-indifferent pricing schedule

This section specifies the incentive-compatible pricing schedule that implements piracy-indifference. Under this pricing schedule, all customer types are exactly indifferent between the legal good and the pirated good. This pricing schedule is important because it often forms a building block for the optimal pricing schedule.

Proposition 1. The unique incentive-compatible piracy-indifferent pricing schedule $q^{PI}(\theta, v, s)$, $\tau^{PI}(\theta, v, s)$ for the legal good takes the following form:

$$
q^{PI}(\theta, v, s) = \frac{s(\theta + w)}{v};
$$
\n(3.1)

$$
\tau^{PI}(\theta, v, s) = \left(\frac{s(v-s)}{v}\right) \frac{(\theta+w)^2}{2}.
$$
\n(3.2)

Under this pricing schedule, each customer type get the same surplus from their optimal usage of the legal good of quality v and their maximal usage of the pirated good of quality s.

Proposition 1 establishes that there is a unique piracy-indifferent pricing schedule, under which each customer type gets a net surplus exactly equal to their reservation utility – the value $\hat{u}(\theta, s)$ that they would get from their maximal usage of the pirated good. From equation (3.1), all customer types purchase positive quantities of the legal good under this pricing schedule. Moreover, their usage levels of the legal good are strictly increasing in the level of piracy s. In addition, (3.2) indicates that so long as $s < v$, the total payment $\tau^{PI}(\theta, v, s)$ from each customer type θ is strictly positive. This establishes that the piracy-indifferent pricing schedule is strictly profitable for the seller.

3.2. Optimal pricing schedule for lower levels of digital piracy

The structure of the seller's optimal pricing schedule depends on the level of digital piracy s. This section describes how to design the optimal pricing schedule when the level of piracy is relatively low. Subsequently, Section 3.3 describes the solution to the corresponding problem at higher levels of digital piracy.

Proposition 2. At lower levels of digital piracy – that is, when $s \leq \frac{v(w - h(0))}{w}$ $\frac{n(v)}{w}$ – the sellers optimal pricing schedule is a modified version of the zero-piracy pricing schedule, with total prices adjusted downwards by the same amount across all usage levels. The optimal contract is:

$$
q^*(\theta, v, s) = q^{ZP}(\theta, v); \qquad (3.3)
$$

$$
\tau^*(\theta, v, s) = \tau^{ZP}(\theta, v) - \frac{sw^2}{2}, \tag{3.4}
$$

for all $\theta \in [0, \overline{\theta}]$, where $q^{ZP}(\theta, v)$ and $\tau^{ZP}(\theta, v)$ are as defined in equations (2.7) and (2.8).

Proposition 2 establishes that at lower levels of piracy¹³, the optimal pricing schedule is simply the zero-piracy pricing schedule, with a constant reduction in total price across all usage levels. The resulting usage levels of all consumers are unaffected by the presence of piracy, and the reduction in total price across all customers is proportionate to the level of piracy s. An immediate corollary is that as the level of piracy s increases, prices are strictly lower at all usage levels.

The functions $q^{ZP}(\theta, v)$ and $\tau^{ZP}(\theta, v)$, derived in part (a) of Lemma 1, form the optimal pricing schedule when the seller is unconstrained by piracy. As the level of piracy s increases, the

¹³Clearly, the condition $s \leq \frac{v(w - h(0))}{w}$ of Proposition 2 does not just depend on the level of piracy s, but also depends on v, w, and $h(0)$. The statement 'lower levels of piracy' is meant to indicate that for a fixed distribution, and fixed values of v and w , the proposition is more likely to apply at lower levels of s .

reduction in total price lowers the seller's profits. In addition, under the optimal pricing schedule, all customer types get a surplus level which is *higher* than their reservation utility $\hat{u}(\theta, s)$ (which was also the surplus to each customer under the piracy indifferent pricing schedule). This surplus increase is due to the seller's desire to increase profits beyond the level obtained under the piracyindifferent contract, by inducing higher usage across all customer types. Higher usage is necessarily accompanied by an increase in surplus for all types, in order to ensure incentive-compatibility.

3.3. Optimal pricing schedule for higher levels of digital piracy

In contrast with the previous result, this section describes the structure of the optimal pricing schedule at higher levels of digital piracy.

Proposition 3. At higher level of piracy s – that is, when $s > \frac{v(w - h(0))}{w}$ $\frac{n(v)}{w}$ – the seller's optimal pricing strategy is as follows:

(a) Customer types are partitioned into two sets $[0, \hat{\theta}]$ and $[\hat{\theta}, \overline{\theta}]$, where the transition type $\hat{\theta}$ is defined by:

$$
\hat{\theta} = \theta : vh(\theta) = (v - s)(w + \theta), \ \theta \in (0, \overline{\theta}).
$$
\n(3.5)

(b) The optimal pricing schedule for the lower set of customers is simply the piracy-indifferent pricing schedule:

$$
q^*(\theta, v, s) = q^{PI}(\theta, v, s); \qquad (3.6)
$$

$$
\tau^*(\theta, v, s) = \tau^{PI}(\theta, v, s), \qquad (3.7)
$$

for $\theta \in [0, \hat{\theta}].$

(c) The optimal pricing schedule for the higher set of customers is an adjusted version of the zero-piracy pricing schedule, with total prices adjusted downwards by the same amount across all usage levels:

$$
q^*(\theta, v, s) = q^{ZP}(\theta, v); \tag{3.8}
$$

$$
\tau^*(\theta, v, s) = \tau^{ZP}(\theta, v) - \left(\frac{s(\hat{\theta} + w)^2}{2} + v[H(\hat{\theta}) - \frac{\hat{\theta}^2 + 2\hat{\theta}w}{2}]\right),
$$
\n(3.9)

for $\theta \in [\hat{\theta}, \overline{\theta}]$, where $\tau^{ZP}(\theta, v)$ is as defined in part (a) of Lemma 1, in equation (2.8).

Note that the pricing schedule $q^*(\theta, v, s)$, $\tau^*(\theta, v, s)$, while specified independently for each cus-

tomer set, is incentive-compatible across the entire set of customer types $[0, \overline{\theta}]$.

Proposition 3 establishes that at higher levels of piracy, the portion of the optimal pricing schedule which is relevant to a lower set of customer types $[0, \hat{\theta}]$ is simply the piracy-indifferent pricing schedule. Since $q^{PI}(\theta, v, s) > 0$, all these customer types purchase positive levels of the legal good. It can be shown that $\hat{\theta} > \theta_{ZP}$, and therefore any customer type who did not purchase in the absence of piracy is now a legal user, at their piracy-indifferent usage level $q^{PI}(\theta, v, s)$.

Therefore, the presence of piracy can have the socially beneficial effect of inducing *legal* usage from customers who may have otherwise been excluded by the seller's optimal price discrimination. While counter-intuitive, this result has a straightforward economic explanation. In the absence of piracy, there is no imperfect substitute for the seller's legal good, since the seller is a monopolist, and the reservation utility of all customers is zero. Under this scenario, when optimally pricediscriminating, the seller finds it more favorable to capture a higher level of surplus from the customer types $\theta > \theta_{ZP}$, at the cost of excluding customer types $[0, \theta_{ZP}]$ from the market. The only reason why customer types $\theta \in [0, \theta_{ZP}]$ are excluded is because the seller's optimal surplus extraction from higher customer types would not be feasible if there was any positive usage level affordable for customer types $\theta \in [0, \theta_{ZP}]$. In the presence of piracy, each customer type who purchases the legal good must be provided with positive surplus of at least $\hat{u}(\theta, s)$ – their value from maximal usage of the pirated good. Since the seller is forced to provide this surplus level to the higher set, customer types in the lower set can now be offered positive and affordable usage levels, without affecting incentive-compatibility (and the seller's price-discrimination objectives).

In addition, since it is straightforward to establish that $q^{ZP}(\theta, s) < q^{PI}(\theta, s)$ for $\theta \in [0, \hat{\theta}]$, total usage either remains constant or goes up for all customer types, relative to the usage levels under the zero-piracy contract, and this increase is more pronounced at higher levels of piracy s. As a consequence, the total value $vU(q^*(\theta, v, s), \theta)$ created by the usage of each customer type also increases, which in turn implies that total surplus is higher at higher levels of s. These observations are illustrated further in Figure 3.2.

3.4. Example

In this section, the optimal pricing schedule is derived explicitly for a specific family of customer type distributions. This example further illustrates the effects of digital piracy on pricing, usage, and welfare, and highlights the effect of some properties of the customer type distribution.

Figure 3.2: (This figure is clearer when viewed electronically, or in color, since the curves are color-coded). Illustrates the changes in pricing and surplus as the quality of the pirated good s changes For $s = s^L$, s^H , the piracy-indifferent pricing schedules are $q^{PI}(\theta, v, s)$, $\tau^{PI}(\theta, v, s)$, and the total surplus generated by the usage of customer type θ is $vU(q^{PI}(\theta, v, s), \theta)$. The difference between $vU(q^{PI}(\theta, v, s), \theta)$ and $\tau^{PI}(\theta, v, s)$ is the minimum surplus that type θ must be provided in order to induce them to purchase the legal good, rather than using the pirated good. The thicker curves represent the optimal total prices and total surplus from optimal usage, while the dotted curves correspond to the portions of the 'building blocks' that are not part of the optimum. As shown, the optimal pricing schedule always involves the piracy-indifferent contract, for a subset of lower types $[0, \hat{\theta}]$. The set of types $[0, \theta_{ZP}]$ who would have been priced out of the market under the zero-piracy pricing schedule are now included. As s increases, the increase in $U(q^{PI}(\theta, v, s), \theta) - \tau^{PI}(\theta, v, s)$ forces the seller to expand the lower set of customer, and to lower prices for the higher types as well. Moreover, as s increases, the surplus $vU(q^*(\theta, v, s), \theta)$ generated by each customer type's consumption increases, which raises total surplus.

Figure 3.3: Illustrates the beta density function, used to characterize different customer type distributions in the example, with $a = 1$, and for different values of b.

The family of customer type distributions used in the example have the beta density function¹⁴ $B(\theta; a, b)$, with support [0, 1], $a = 1$, and parametrized by $b \ge 1$. When $b = 1$, the distribution is the unit uniform distribution $U[0, 1]$. When $b > 1$, the distribution is positively skewed, and $f(\theta)$ is strictly decreasing in θ . The beta density function is illustrated in Figure 3.3, for a candidate set of b values.

When $a = 1$ and $b > 0$, the beta distribution has the distribution function $F(\theta) = 1 - (1 - \theta)^b$ and density function $f(\theta) = b(1-\theta)^{b-1}$. Accordingly, the inverse hazard rate function $h(\theta)$ and the cumulative inverse hazard rate function $H(\theta)$ take the following form:

$$
h(\theta) = \frac{1-\theta}{b};\tag{3.10}
$$

$$
H(\theta) = \frac{\theta(2-\theta)}{2b}.
$$
\n(3.11)

For the purpose of this example, the value of v is normalized to 1. The optimal pricing schedules can now be derived, based on the general expressions derived in Section 3.2. Since v has been normalized to 1, it is dropped as an argument of the pricing and usage functions.

$$
B(x;a,b) = \frac{x^{a-1}(1-x)^{b-1}}{\beta(a,b)},
$$

where $\beta(a, b) = \int_{0}^{1} x^{a-1}(1-x)^{b-1}dx$ is the beta function with parameters a and b.

 14 The general form of the beta density function is

| Intermediate contracts | |
|--|--|
| Zero-piracy usage level: | $q^{ZP}(\theta) = \theta + w - \frac{1-\theta}{h}.$ |
| Piracy-indifferent pricing schedule: | $q^{PI}(\theta, s) = s(\theta + w);$ $\tau^{PI}(\theta, s) = \frac{s(1-s)}{2}(\theta + w)^2.$ |
| Transition type $\hat{\theta}$: | $\hat{\theta} = \frac{1 - bw(1 - s)}{1 + b(1 - s)}.$ |
| Optimal pricing schedule | |
| Lower levels of piracy | |
| For $s \leq 1 - \frac{1}{bw}$ | $q^*(\theta, s) = \theta + w - \frac{1 - \theta}{b};$ $\tau^*(\theta,s) = \frac{w^2(1-s)}{2} + \frac{\theta(2-\theta)}{k} - \frac{(1-\theta)^2}{2k^2}.$ |
| <i>Higher levels of piracy</i> | |
| For $s \geq 1 - \frac{1}{bw}$, and $\theta \leq \hat{\theta}$ | $q^*(\theta,s) = s(\theta + w);$ $\tau^*(\theta,s) = \frac{s(1-s)}{2}(\theta+w)^2.$ |
| For $s \geq 1 - \frac{1}{hw}$, and $\theta \geq \hat{\theta}$ | $q^*(\theta, s) = \theta + w - \frac{1-\theta}{\mu};$ $\tau^*(\theta,s) = \frac{(1-s)(\hat{\theta}+w)^2}{2} + \frac{(\theta-\hat{\theta})(2-\theta-\theta)}{h} - \frac{(1-\theta)^2}{2h^2}$ |

Table 3.1: Optimal contracts and surplus expressions for the example

Table 3.1 summarizes the relevant consumption and total pricing functions that define the optimal pricing schedule.

At lower levels of piracy, an explicit pricing function can be easily derived:

$$
p(q) = \left(\frac{1}{b} + \frac{w^2(1-s)}{2} - \frac{(1+2b)(1+w)^2}{2(b+1)^2}\right) + \frac{2(1+w)q - q^2}{2(b+1)^2}.
$$
 (3.12)

The optimal pricing schedule is therefore a *nonlinear two-part tariff.* Differentiating both sides of (3.12) with respect to q yields:

$$
p_1(q) = \frac{(1+w-q)}{(b+1)^2};
$$
\n(3.13)

$$
p_{11}(q) = -\frac{1}{(b+1)^2}.\tag{3.14}
$$

(3.14) implies that the variable portion of the optimal pricing schedule is strictly concave in q, for any $b > 0$. In addition, (3.13) indicates that the marginal price $p_1(q)$ is strictly increasing in w, and

Figure 3.4: (This figure is clearer when viewed electronically, or in color, since the curves are color-coded). Depicts the usage levels and total price for different customer types in the example, under the conditions of Proposition 3. The labeled arrows represent the direction in which the respective curves or points shift when the corresponding parameter increases (and while only one set of curves is labeled, the shift is directionally identical for both s values). For instance, an increase in w raises the usage levels and total price for all types, at all feasible levels of piracy.

strictly decreasing in b. This indicates that variable prices increase with higher common marginal value, and are lower when there is a higher proportion of the lower customer types¹⁵.

At higher levels of piracy (that is, for parameter values under which Proposition 3 applies), Figure 3.3 illustrates the usage function $q^*(\theta, s)$ and total price function $\tau^*(\theta, s)$, for moderate and high piracy levels. The labeled arrows in the figures represent the direction in which the functions shift in response to a change in the corresponding parameter. As the level of piracy s increases, the lower set of customer types expands, and there is a strict increase in each of their (piracyindifferent) usage levels. The legal usage of the rest of the customers remains the same; however, the total price paid by each of these customer types is strictly lower.

An increase in common marginal value w increases both the usage and total price across all customers, and also shifts a fraction of customers away from the piracy indifferent contract. This is not surprising, since all customers value both the legal and pirated goods more at a higher level of w, and the increase in value is more for the legal good.

An increase in the skewness of the distribution of customer types (an increase in b, as depicted

¹⁵The exact effects of changes in these parameters on the fixed portion of the pricing schedule depend on the relative values of b and s , and are not discussed here. If necessary, these are available on request.

in Figure 3.3) increases the size of the higher customer type set. This increase in skewness does not affect consumption or pricing for those customers who are remain in the lower set – however. for all other customers, there is a strict increase in consumption, and a strict reduction in price. This is because as b increases, there is a larger density of customers at the lower end of the market, and it is in the seller's interest to increase usage for lower customer types, thereby increasing the surplus generated by their usage, and the seller's profit potential. This increase is at the expense of lower pricing power on the higher end of the market, which makes sense intuitively, since there are fewer higher customer types.

These results are discussed further in Section 5.

4. Digital rights management

This section studies digital rights management (DRM) systems that enable sellers to explicitly control their level of piracy protection. In addition to choosing a pricing schedule, the seller is now assumed to choose a level of technology-based protection ρ , which affects the quality level of both the legal good and the pirated good, as described in Section 1. Specifically, at a level of technologybased protection ρ , the quality of the legal good is denoted $v(\rho)$ and the quality of the pirated good is denoted $s(\rho)$. The functions $v(\rho)$ and $s(\rho)$ are assumed to have the following properties:

- 1. $v(\rho) > s(\rho)$ for all ρ : The quality of the legal good is strictly higher than the quality of the pirated good, over the range of ρ values of interest.
- 2. $v_1(\rho) < 0$, $s_1(\rho) < 0$: The quality of both the pirated good and the legal good are strictly decreasing in the level of technology-based protection ρ .
- 3. $s_1(0) < v_1(0)$: An increase in the level of technology-based protection initially reduces the quality of the pirated good more rapidly than the quality of the legal good. In other words, the DRM system is effective, at least initially.
- 4. $v_{11}(\rho) < s_{11}(\rho)$. The *rate* of quality degradation of the legal product increases relative to the rate of quality degradation of the pirated good, as ρ increases. This property implies diminishing returns from increasing technology-based protection ρ .

The costs to the seller of changing the level of protection ρ are assumed to be zero. This assumption is made in order to highlight the strategic and revenue effects of changes in technology-

Figure 4.1: Timeline of events for Section 4

based protection levels. The sequence of events modeled in this section is summarized in Figure 4.1

4.1. Technologically-maximal protection level

Given a pair of quality functions $v(\rho)$ and $s(\rho)$, the technologically-maximal level of technologybased protection ρ^e is defined as the level of technology-based protection that maximizes the difference in quality between the legal good and the pirated good:

$$
\rho^e = \arg \max_{\rho} [v(\rho) - s(\rho)]. \tag{4.1}
$$

Under the properties of $v(\rho)$ and $s(\rho)$ assumed, the function $v(\rho) - s(\rho)$ is strictly concave in ρ , and therefore ρ^e is unique. The technologically-maximal level ρ^e is of interest because it seems like an intuitively natural choice for the seller, particularly in the absence of variable cost considerations. It is also likely to be the level of protection marketed by a DRM vendor who is interested in highlighting the technologically effectiveness of their solution ('lots of reduction in piracy, only a minimal effect on product quality'). Furthermore, as shown in Proposition 4, this is the optimal level of technology-based protection when the seller cannot price discriminate.

Proposition 4. Suppose that the seller cannot price-discriminate, and instead must offer a single fixed-fee contract to all customer types, that allows unlimited usage of the legal product for a total price T. Under this restriction, the seller's profit maximizing level of technology-based protection ρ^* is identical to the technologically-maximal level ρ^e .

The economic intuition behind Proposition 4 is simple. Without the ability to price-discriminate, the seller's profits are driven entirely by the piracy constraint for the customer type θ who, at price T, is indifferent between the legal good and the pirated good. The difference in value between the legal and pirated good for this customer type θ is $[v(\rho) - s(\rho)]U(\alpha(\theta), \theta)$, which is also equal to the fixed fee that the seller charges all customers. Clearly, any increase in $v(\rho) - s(\rho)$ is therefore strictly profit-improving for the seller.

4.2. Optimal level of technology-based protection

This subsection characterizes the seller's optimal level of technology-based protection when the seller can price-discriminate, and shows that it is always strictly lower than the technologicallymaximal level defined earlier.

Suppose that the relevant pricing schedule across the entire range $\rho \in [0, \rho^e]$ is as specified by Proposition 2. This occurs when $h(0) \leq \frac{[v(\rho)-s(\rho)]w}{v(\rho)}$ for all $\rho \in [0, \rho^e]$. Under this optimal pricing schedule, the seller's profits¹⁶ as a function of ρ are:

$$
\Pi^{L}(\rho) = \int_{0}^{\bar{\theta}} \left(\frac{w^{2}[v(\rho) - s(\rho)]}{2} + v(\rho)[H(\theta) - \frac{h(\theta)^{2}}{2}] \right) f(\theta) d\theta.
$$
 (4.2)

Under these conditions, the optimal level of technology-based protection ρ^* is always strictly lower than the technologically-maximal level ρ^e :

Proposition 5. Suppose $h(0) \leq \frac{[v(\rho) - s(\rho)]w}{v(\rho)}$ for all $\rho \in [0, \rho^e]$. If ρ^* is the profit-maximizing level of technology-based protection:

$$
\rho^* = \arg\max_{\rho} \Pi^L(\rho),\tag{4.3}
$$

then $\rho^* < \rho^e$, where ρ^e is as defined in (4.1). Therefore, the optimal level of technology-based protection ρ^* is strictly lower than the technologically-maximal level of protection ρ^e .

This is a surprising result, since it shows that at the optimal ρ^* , a small increase in technologybased protection would actually degrade the quality of the pirated good more than the quality of the legal good. However, it is not profitable for the seller to implement this increase in protection. The result is illustrated graphically in Figure 4.2

This result can be explained intuitively by examining its underlying economic effects. Under Proposition 2, the piracy constraints defined in (2.6) are non-binding for all customer types $\theta > 0$. Therefore, the cost to the seller of a marginal increase in $s(\rho)$ is proportionate to the value the

¹⁶The superscript L is chosen for this profit function to signify the fact that Proposition 2 is generally applicable at lower levels of piracy.

Figure 4.2: Illustrates the result that the optimal level of technology-based protection ρ^* is strictly lower than ρ^e , the technologically-maximal level . ρ^e occurs at the point where the difference between $v(\rho)$ and $s(\rho)$ is maximum, which is when $[v_1(\rho) - s_1(\rho)] = 0$. However, as illustrated, the first-order conditions for maximizing the sellers profits $\Pi^L(\rho)$ indicate that the optimal level ρ^* is at a point where $[v_1(\rho) - s_1(\rho)]$ is strictly positive, since there is an additional marginal benefit from increased pricing power when $v(\rho)$ is higher.

lowest type $\theta = 0$ gets from the pirated good. Simultaneously, the benefits of a marginal increase in $v(\rho)$ are two-fold. First, there is an increase in total price across all users due to the weakening of the piracy constraint for $\theta = 0$, which is identical in magnitude to the cost of the marginal increase in $s(\rho)$ described above. In addition, there is a revenue change equal to the sum of the different changes in total price for different customer types which arise from optimally readjusting prices to satisfy incentive-compatibility. Under the optimal pricing schedule, the latter effect of a marginal increase in $v(\rho)$ is always positive. Therefore, the seller always has an incentive to increase $v(\rho)$ beyond the point where $v_1(\rho) = s_1(\rho)$.

Put simply, a small increase in $s(\rho)$ strengthens the piracy constraint, while a small increase in $v(\rho)$ weakens the piracy constraint (in an identical and opposite way), and also improves the seller's ability to price discriminate across all the customer types. Therefore, when the seller can pricediscriminate, the benefit of a marginal increase in $v(\rho)$ is more than the cost of a corresponding marginal increase in $s(\rho)$. As a consequence, $\rho^* < \rho^e$.

In contrast, under Proposition 3, the piracy constraint is binding for a positive fraction $[0, \hat{\theta}]$ of customers; moreover, the seller's increased pricing power from an increase in $v(\rho)$ only applies to the higher set $[\hat{\theta}, \overline{\theta}]$ of customer types. For a specific ρ , define $\hat{\theta}(\rho)$ as the transition type between the two portions of the optimal pricing schedule derived in Proposition 3:

$$
\hat{\theta}(\rho) = \theta : v(\rho)h(\theta) = [v(\rho) - s(\rho)](w + \theta), \theta \in (0, \overline{\theta})
$$
\n(4.4)

This is identical to the definition of $\hat{\theta}$ in (3.5), simply indexed by ρ . Under the optimal pricing schedule specified by Proposition 3, the seller's profits as a function of ρ reduce to:

$$
\Pi^{H}(\rho) = \left(\frac{s(\rho)[v(\rho) - s(\rho)]}{v(\rho)}\right) \int_{0}^{\hat{\theta}(\rho)} \frac{(\theta + w)^{2}}{2} f(\theta) d\theta + v(\rho) \int_{\hat{\theta}(\rho)}^{\overline{\theta}} \left(H(\theta) - \frac{[h(\theta)]^{2}}{2}\right) f(\theta) d\theta
$$

$$
+ [1 - F(\hat{\theta}(\rho))] \left(\frac{(v(\rho) - s(\rho))(\hat{\theta}(\rho) + w)^{2}}{2} + v(\rho)H(\hat{\theta}(\rho))\right). \quad (4.5)
$$

As it turns out, even under Proposition 3, it is still optimal for the seller to choose a level of technology-based protection that is strictly lower than the technologically-maximal level:

Proposition 6. Suppose $h(0) \geq \frac{[v(\rho) - s(\rho)]w}{v(\rho)}$ for all $\rho \in [0, \rho^e]$, implying that Proposition 3 applies in this range. If ρ^* is the profit-maximizing level of technology-based protection:

$$
\rho^* = \arg\max_{\rho} \Pi^H(\rho),\tag{4.6}
$$

then $\rho^* < \rho^e$, where ρ^e is as defined in (4.1). Therefore, the optimal level of technology-based protection ρ^* is strictly lower than the technologically-maximal level of protection ρ^e .

A marginal increase in $s(\rho)$ strengthens the piracy constraint across all the customer types in the lower set $[0, \hat{\theta}(\rho)]$, whose usage levels are according to the piracy-indifferent contract. However, a marginal increase in $v(\rho)$ balances this effect exactly for each customer type. The proposition establishes that in addition, the marginal increase in $v(\rho)$ still has a net positive effect on the seller's pricing power for the higher set $[\hat{\theta}(\rho), \overline{\theta}].$

The results of Propositions 5 and 6 continue to hold even when each applies only to a subset of $[0, \rho^e]$. The results of these propositions are discussed further in Section 5.

4.3. Optimal responses to weakening DRM technology

Often, a DRM technology weakens over time, largely due to its being hacked by engineers who are trying to 'break' the protection scheme¹⁷. This section investigates how a seller should alter their level of technology-based protection and their optimal pricing schedule in response to this progressive weakening of the DRM technology. The discussion in this subsection assumes that Proposition 5 applies. Comparable results hold under Proposition 6 as well — the corresponding analysis is more involved, and available on request.

The weakening of the DRM system is modeled as causing a gradual increase in the quality of the pirated good over time. Specifically, if the level of technology-based protection chosen is ρ , then the initial quality of the pirated good at time 0 – immediately upon implementing $DRM -$ is denoted $s(\rho, 0)$, and the quality of the pirated good at time t is represented by the function $s(\rho, t)$, where $s_2(\rho, t) > 0$. The assumption of decreasing piracy levels with increasing protection $(s_1(\rho, t) < 0)$ from Section 4.2 is maintained.

It is assumed that the quality of the legal good $v(\rho)$ is not directly affected by the weakening of the DRM system. The seller's profit function therefore takes the following form:

$$
\Pi^{L}(\rho,t) = \int_{0}^{\bar{\theta}} \left(\frac{w^{2}[v(\rho) - s(\rho,t)]}{2} + v(\rho)[H(\theta) - \frac{h(\theta)^{2}}{2}]\right) f(\theta)d\theta, \tag{4.7}
$$

and the optimal level of protection at time t, denoted $\rho^*(t)$, solves:

$$
\rho^*(t) = \arg\max_{\rho} \Pi^L(\rho, t). \tag{4.8}
$$

There are many ways in which $s(\rho, t)$ might evolve over time. Three specific scenarios are analyzed. The optimal technological and pricing responses prescribed for the seller are directionally different in each case, and these scenarios were chosen to highlight these differences.

Under the first scenario, there is a constant upward drift in the quality of the pirated good, across all levels of protection:

$$
s_2(\rho, t) > 0, \, s_{12}(\rho, t) = 0. \tag{4.9}
$$

In this case, the marginal properties of $s(\rho, t)$ with respect to ρ do not change over time. That is, $s_1(\rho, t) = s_1(\rho, 0)$ for all t. Since $s_1(\rho, t)$ is constant over time, the optimal level of technology-

¹⁷Well-known recent examples include Jon Johansen's DeCSS program for circumventing the CSS copy protection scheme, and the hacking of the SDMI digital watermark technology by Professor Edward Felten's Princeton team.

Figure 4.3: Illustrates the changes in the optimal level of technology-based protection as the DRM system is progressively weakened by hackers over time.

based protection $\rho^*(t)$ is constant, and unaffected by the weakening of the technology. The seller should consequently maintain the same level of technology-based protection. While $v(\rho^*(t))$ remains unchanged, $s(\rho^*(t), t)$ increases over time, since $s_2(\rho, t) > 0$. Therefore, total prices should reduce over time, across all usage levels.

Under the second scenario, the weakening of the DRM system leads to *smaller* changes in the quality of the pirated good at higher levels of technology-based protection:

$$
s_2(\rho, t) > 0, \, s_{12}(\rho, t) < 0. \tag{4.10}
$$

This type of change is illustrated in Figure 4.2 (a). It is characteristic of a DRM system under which higher levels of protection not only reduce the quality level of the pirated good, but also make it increasingly difficult to hack the system.

Since $s_{12}(\rho, t)$ < 0, the weakening of the DRM technology reduces the slope of $s(\rho, t)$ over

time¹⁸, thereby moving the function $s_1(\rho, t)$ downwards. As a consequence, the optimal level of protection shifts to the right, and the seller's optimal technological response is to increase their level of technology-based protection over time.

Relative to the initial value $s(\rho^*(0), 0)$, there is typically a net increase in the quality $s(\rho^*(t), t)$ of the pirated good¹⁹, accompanied by a simultaneous net decrease in the quality of the legal good $v(\rho^*(t))$. The pricing schedule in Proposition 2 indicates that this should lead to a decrease in total prices. Therefore, in conjunction with their technological response, the seller's optimal pricing response to the weakening of the DRM system is to reduce prices across all customer types.

The third scenario is where the weakening of the DRM technology leads to larger changes in the quality of the pirated good at higher levels of protection:

$$
s_2(\rho, t) > 0, \ s_{12}(\rho, t) > 0. \tag{4.11}
$$

This type of change is illustrated in Figure 4.2 (b). It is characteristic of a technology for which higher levels of protection reduce the quality level of the pirated good, but the technology that implements every marginal increase in the level of protection is increasingly vulnerable to hacking²⁰.

In contrast with the earlier scenario, since $s_{12}(\rho, t) > 0$, the weakening of the DRM technology increases the slope of $s(\rho, t)$ over time, thereby moving the function $s_1(\rho, t)$ upwards. As a consequence, the optimal level of protection moves to the left, and the seller's optimal technological response is to reduce their level of technology-based protection over time.

As the optimal level of protection $\rho^*(t)$ decreases, there is a substantial increase in the quality of the pirated good $s(\rho^*(t), t)$. There is also an increase in the quality of the legal good (since $\rho^*(t)$) decreases, $v(\rho^*(t))$ increases). It is clear that the increase in $s(\rho^*(t), t)$ is more than the increase in $v(\rho^*(t))$ – however, as discussed in Section 4.2, marginal increases in v increases prices and profits more than marginal increases in s. Therefore the direction of the pricing response cannot be characterized in general²¹.

Sometimes, implementing frequent changes to their level of technology-based protection ρ is

¹⁸That is, makes it more negative.

¹⁹Even if there is a net decrease in the quality of the pirated good $s(\rho, t)$, it will be lower in magnitude than the corresponding decrease in the quality of the legal good $v(\rho)$. Therefore, prices will always reduce. Refer to the discussion following Proposition 5.

²⁰ Note that the assumption that $s_1(\rho, t) < 0$ is maintained, and so quality levels of the pirated good continue to be lower at higher levels of protection, even post-hacking.

²¹However, since the prices for lower customer types are progressively more affected by $s(\rho)$ (than prices for customer types higher than theirs), the pricing response will be progressively less favorable for higher customer types, independent of its direction.

costly for the seller. If the seller anticipates that there will be a weakening of the DRM system over time, it may be in their best interest to start out by overprotecting their legal good under scenario 2, and underprotecting it under scenario 3. This issue is discussed further in Section 5.

5. Discussion and conclusion

A number of new results relating to managing digital goods subject to piracy have been derived in Sections 3 and 4. This section discusses some of these results further, specifically highlighting pricing and technology-based protection guidelines, and some welfare issues. It concludes with an outline of open research questions raised by this paper.

5.1. Guidelines for pricing with digital piracy

At relatively low levels of piracy, Proposition 2 shows that the threat of piracy affects a seller's pricing power uniformly across its different customers segments. This is despite the fact that each of these segments may value the pirated good differently. Consequently, the seller's pricing strategy should be to design the optimal pricing schedule unconstrained by piracy, and then simply adjust total prices downwards across all usage levels, by an amount proportionate to the value their lowest customer type would get from the pirated good.

As piracy levels increase, sellers need to segment their customers more carefully, and pay closer attention to the differential value that customers may get from the pirated good. The optimal pricing adjustment in response to higher piracy often induces legal purchasing by a new set of customers who were previously priced out of the market. The corresponding part of the pricing schedule is based on the piracy-indifferent contract, which is a low-price, low-usage pricing schedule. Additionally, as piracy levels increase, pricing for the higher segment of the market should be lowered further, by the value the lowest customer type in this segment would derive from the pirated good.

As the market for a successful digital product matures, there is often an increase in desired usage levels across all customers in the market (which corresponds to an increase in common marginal value w). In response, the seller should expand the fraction of customers included in their higher segment, and simultaneously increase prices. Alternately, the seller may observe a net increase in average desired usage, due to a progressive upward shift of lower-end customer types, which results in a flattening of the distribution of customer types (this corresponds to a decrease in the parameter b, and a less skewed type distribution in Section 3.3). In this case, it is optimal for the seller to shrink the higher segment, move more customer types into the piracy-indifferent segment, and raise prices in the higher segment.

The careful reader may have noticed that the piracy-indifferent pricing is not easily implementable, since total price is convex in quantity. In addition, there is often a fixed cost associated with administering the usage and billing of each individual customer. Sometimes, this cost may outweigh the revenue generated by the piracy-indifferent segment of customers, and the seller is better off excluding them. This exclusion will not reduce total surplus, since these customers will use the pirated good instead. These imperfections may explain the persistence of positive piracy rates over time, despite it being theoretically profitable for a monopolist to cover the entire market.

5.2. Guidelines for managing DRM-based piracy deterrence

Digital rights management is a valuable technological deterrent to piracy, and can improve a seller's profitability substantially. However, it is crucial that sellers consider the effects that their DRM implementation will have on the value of their legal product. The model in Section 4 highlights this issue, and provides guidelines for how to optimally balance value reduction with piracy deterrence. An immediate consequence of this trade-off is that excessive restrictions on legal usage that aim to deter piracy can result in a failure to create a viable market for the legal good. The success of Apple's iTune music service which (at the risk of higher piracy levels) placed far fewer restrictions on legal usage than its online predecessors (like MusicNet and Rhapsody), is a recent illustration.

A more subtle result is that if the seller can price-discriminate, choosing the level of protection that balances marginal value reduction with marginal piracy deterrence — the technologically maximal level — is never optimal. Instead, the seller is always better off choosing a lower level of technology-based protection. When considering potential DRM solutions, it is natural for sellers to focus primarily on the ability of the technology to deter piracy. However, since the effect that DRM has on the value of the legal good is *more important* for profitability, sellers may need to realign their focus when evaluating these products. Correspondingly, when designing rights management technologies, vendors should focus more on how effective their solution will be in preserving the value provided to legal users, since this is the dominant profit driver for their corporate customers.

Even the best DRM technologies are unlikely to be hacker-proof. The results of this paper provide technological and pricing responses for sellers who must deal with this reality, and establish that is critical that sellers understand their DRM technology before they respond to the threat of hacking. As shown in Section 4.3, the nature of the interaction between the level of protection and the corresponding difficulty of breaking the protection scheme is what determines the optimal technological response. If, in implementing each marginal increase in protection, the DRM system relies on technology that is increasingly fragile, then the seller is likely to need to reduce their protection levels over time. On the other hand, if the successive 'pieces' of the system are progressively more robust, the seller's best strategic response to hacking is to increase their level of technology-protection over time, and simultaneously reduce their prices.

While pricing responses are easy to implement, continuous variation of technology-based protection levels over time is often expensive, technologically difficult, and sometimes impossible to implement. As a consequence, it may be good strategy to preemptively implement a sub-optimal level of protection, based on the appropriate expectation of how future hacking will affect piracy levels. Again, a clear understanding of the details of the technology is crucial — whether an increase in protection levels makes the technology more robust or more vulnerable to hacking is an important determinant of whether to preemptively overprotect or underprotect.

5.3. Welfare and policy issues

The analysis in Section 3 suggests that the presence of digital piracy can have socially beneficial effects. Specifically, it may lead a seller to alter pricing in a manner that increases the legal usage of existing customers, and that includes lower-end customers who had been priced out of the market earlier. These changes raise total surplus, and the increase is a consequence of higher *legal* usage. These welfare benefits from piracy have not been highlighted in the literature thus far — the focus has been on surplus that might be generated from the use of the pirated product. Moreover, there may be a corresponding increase in distributional equity, since the total surplus generated is shared more evenly between customer types. Clearly, these increases in surplus come at the expense of a reduction in seller profits, which could affect incentives for the creation of content. This trade-off is important, and needs to be analyzed before concluding that piracy has unilateral welfare benefits. However, in many creative industries (such as music, art and literature), the creators' ability to capture rents from their creations may not be the primary driver of innovation, and the trade-off highlighted above may not be especially important.

Digital piracy has also led to a much stronger emphasis on protecting intellectual property using technology, rather than the legal system. This has already led to substantial debate about the extent to which copyright owners should be able to control the usage of their products, especially in light of the somewhat overreaching legal protection that the 1998 Digital Millennium Copyright Act provides these owners. The social benefits of digital piracy that are outlined above strengthen recent arguments (Samuelson, 2003) that an enforcement system which increasingly relies on technology, thereby giving sellers a broader set of rights over their content in practice, is likely to lead to substantial welfare losses.

5.4. Concluding remarks

A natural set of questions raised by the results of this paper relate to their generalizability, if one were to change the functional form of the utility function, drop the assumption of multiplicative separability of quality and value, or use different functions to model the value from the legal and the pirated goods. Ongoing work suggests that the main results of the paper — the overall structure of the optimal pricing schedule (though not its specific functional form), the higher impact of $v(\rho)$ on profits which leads to lower levels of technology-based protection, and the direction of technological responses to hacking — will continue to hold under more general assumptions, though this generalization is mathematically beyond the scope of this paper.

Another question that arises, especially in light of the past literature (Takeyama, 1994, Conner and Rummelt, 1991) relates to the relationship between network effects and piracy, while simultaneously admitting nonlinear pricing schedules and endogenous choices of protection technology. If anything, the presence of a positive network effect will strengthen the results of section 4.2, since the network benefits from increased gross usage would suggest the optimality of even lower levels of technology-based protection. The effects on pricing are less straightforward to predict. A preliminary extension based on Sundararajan (2003) is being developed to investigate this.

A different, and potentially more interesting externality is the piracy-induced usage externality. Since most pirated goods are 'produced' from legal copies of the product, their quality and availability is proportionate to the extent of legal usage of the product²². As the proportion of purchases via digital channels increase, this becomes a particularly important effect. This dependence of the quality of pirated goods on legal usage indicates that there is a usage externality associated with the consumption of the legal good, that the seller needs to consider when pricing their product, or choosing a level of DRM technology. This is a negative externality from the point of view of the seller, but a positive externality for their customers. A parallel focus of ongoing work is endogeniz-

 22 Consider the example of pirated software – it is generally made available by legal users who crack the software's copy protection scheme, and therefore the quality (and availability) of the pirated software is likely to be higher when there are more potential pirates. Correspondingly, the variety of pirated music available on file-sharing networks depends on the variety of music legally purchased by the users who create the illegal copies.

ing the presence of this externality into the model of this paper. Preliminary results indicate that as the seller attempts to internalizes the piracy-induced usage externality, both total and average prices increase, legal usage falls, and equilibrium levels of technology-based protection increase. I hope to formalize and generalize this analysis in the near future.

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A. Appendix: Proofs

Proof of Lemma 1

In the absence of piracy, all customer types have equal reservation utility of zero. The utility function $vU(q, \theta)$ and the inverse hazard rate $h(\theta)$ of the customer type distribution satisfy all the conditions necessary to apply the solution to the standard non-linear pricing model, where all types with non-zero allocations are separated at the optimum. See Salanie (1998), Chapter 2, or Maskin and Riley (1984), for an exposition of the theory, or Lemma 1 of Sundararajan (2002), which provides a complete proof of a more general version of this model (in the absence of piracy). Under this solution, the optimal allocation to each type $\theta \in [0, \overline{\theta}]$ satisfies:

$$
q^{ZP}(\theta, v) = \max\{q(\theta, v), 0\},\tag{A.1}
$$

where, for each θ , $q(\theta, v)$ is the unique solution to:

$$
vU_1(q(\theta, v), \theta) = vU_{12}(q(\theta, v), \theta)h(\theta), \tag{A.2}
$$

and the optimal total price charged to type $\theta \in [0, \overline{\theta}]$ is

$$
\tau^{ZP}(\theta, v) = vU((q^{ZP}(\theta, v), \theta) - \left(vU(q^{ZP}(0, v), 0) + \int_{x \in Q} vU_2(q^{ZP}(x, v), x)dx\right),
$$
 (A.3)

where

$$
Q = \{ \theta : q(\theta, v) \ge 0 \}. \tag{A.4}
$$

Recall that $U(q, \theta) = (\theta + w)q - \frac{1}{2}q^2$. Substituting the functional forms for $U_1(q, \theta)$ and $U_{12}(q, \theta)$ into (A.2) yields:

$$
q(\theta, v) = \theta + w - h(\theta). \tag{A.5}
$$

(a) Since $h_1(\theta) \leq 0$, if $h(0) \leq w$, it follows that $q(\theta, v) \geq 0$ for all θ . As a consequence, for each θ ,

$$
q^{ZP}(\theta, v) = \theta + w - h(\theta). \tag{A.6}
$$

Substituting (A.6) into (A.3) and rearranging yields:

$$
\tau^{ZP}(\theta, v) = v \left(\frac{(\theta + w - h(\theta))(\theta + w + h(\theta))}{2} - \frac{(w + h(0))(w - h(0))}{2} - \int_{0}^{\theta} [x + w - h(x)] dx \right),
$$

which simplifies to the expression in (2.8) .

(b) If $h(0) > w$, then $q(0, v) < 0$. However, we know that $h(\overline{\theta}) = 0$, and therefore, that

 $q(\overline{\theta}, v) = \overline{\theta} + w > 0$. Since $h_1(\theta) \leq 0$, this implies that there is a unique $\theta_{ZP} \in (0, \overline{\theta})$ such that:

$$
\theta_{ZP} + w = h(\theta_{ZP}); \tag{A.7}
$$

$$
q(\theta, v) < 0 \text{ for } \theta < \theta_{ZP};
$$
\n(A.8)

$$
q(\theta, v) > 0 \text{ for } \theta > \theta_{ZP}.
$$
 (A.9)

Consequently, from (A.1), it follows that:

$$
q^{ZP}(\theta, v) = 0 \text{ for } \theta \le \theta_{ZP}; \tag{A.10}
$$

$$
q^{ZP}(\theta, v) = \theta + w - h(\theta) \text{ for } \theta \ge \theta_{ZP}.
$$
 (A.11)

Since $U(0, \theta) = 0$ for all θ , the expression for $\tau^{ZP}(\theta, v)$ in (A.3) reduces to:

$$
\tau^{ZP}(\theta, v) = 0 \text{ for } \theta \le \theta_{ZP};\tag{A.12}
$$

$$
\tau^{ZP}(\theta, v) = v \left(\frac{(\theta + w - h(\theta))(\theta + w + h(\theta))}{2} - \int_{\theta_{ZP}}^{\theta} [x + w - h(x)] dx \right) \text{ for } \theta \ge \theta_{ZP}(\text{A.13})
$$

Simplifying (A.13) yields the expression in (2.11), which completes the proof.

Proof of Proposition 1

Recall that $\alpha(\theta) = \arg \max_{q} U(q, \theta) = (\theta + w)$. The conditions for a contract $q(\theta), \tau(\theta)$ to be both incentive-compatible and piracy-indifferent are:

$$
\theta = \arg\max_{x} v(U(q(x), \theta) - \tau(x); \tag{A.14}
$$

$$
vU(q(\theta), \theta) - \tau(\theta) = sU(\alpha(\theta), \theta) \text{ for all } \theta.
$$
 (A.15)

(A.14) ensures incentive-compatibility, and (A.15) ensures piracy indifference. First-order conditions for $(A.14)$ for each θ yield:

$$
vU_1(q(\theta), \theta)q_1(\theta) = \tau_1(\theta) \text{ for all } \theta.
$$
 (A.16)

Now, differentiating (A.15) with respect to θ , and using the fact that $U_1(\alpha(\theta), \theta) = 0$, one gets:

$$
vU_1(q(\theta), \theta)q_1(\theta) + vU_2(q(\theta), \theta) - \tau_1(\theta) = sU_2(\alpha(\theta), \theta). \tag{A.17}
$$

Substituting (A.16) into (A.17) yields:

$$
U_2(q(\theta), \theta) = \frac{sU_2(\alpha(\theta), \theta)}{v},
$$
\n(A.18)

which upon substitution of the functional form of $U(q, \theta)$ yields

$$
q(\theta) = \frac{s(\theta + w)}{v}.
$$
\n(A.19)

Substituting (A.19) into (A.15) and rearranging, one gets:

$$
\tau(\theta) = \frac{s(v-s)}{v} \frac{(\theta+w)^2}{2} \tag{A.20}
$$

Therefore, the simultaneous requirements of incentive-compatibility and piracy indifference yield a unique contract. Consequently, the unique piracy-indifferent contract is:

$$
q^{PI}(\theta, v, s) = \frac{s(\theta + w)}{v}, \tag{A.21}
$$

$$
\tau^{PI}(\theta, v, s) = \frac{s(v - s)}{v} \frac{(\theta + w)^2}{2}, \tag{A.22}
$$

which completes the proof.

Proofs of Proposition 2 and Proposition 3

There is substantial overlap in the proofs of these results, and they are therefore presented together. The proof introduces some new notation, which follows Jullien (2000) for the most part. Define

$$
\hat{h}(\gamma,\theta) = \frac{\gamma - F(\theta)}{f(\theta)}.
$$
\n(A.23)

Clearly, $\hat{h}(1,\theta) = h(\theta)$. Next, define:

$$
l(\gamma, \theta) = \arg \max_{q} vU(q, \theta) - \hat{h}(\gamma, \theta)U_2(q, \theta)
$$
 (A.24)

First-order conditions for (A.24) yield:

$$
l(\gamma, \theta) = \theta + w - \hat{h}(\gamma, \theta). \tag{A.25}
$$

Finally, define the set Θ:

$$
\Theta = \{ \theta : l(1, \theta) \le q^{PI}(\theta, v, s) \le l(0, \theta) \},
$$
\n(A.26)

where $q^{PI}(\theta, v, s)$ is as defined in (3.7) of Proposition 1. It is easily shown that $l(0, \theta) > q^{PI}(\theta, v, s)$ for all θ , and therefore the latter inequality in $(A.26)$ is redundant.

The following two intermediate results $-$ Lemma 2 and Lemma 3 $-$ are used in the proof of this proposition:

Lemma 2. If $h(\theta)$ is non-increasing for all θ , then $\hat{h}_2(\gamma, \theta) \leq 0$ for all θ, γ such that $\hat{h}(\gamma, \theta) \geq 0$.

Proof. Assume the converse – that for some γ , $\hat{h}(\gamma, \theta)$ is increasing in some interval $[\theta_1, \theta_2]$.

This implies that

$$
\frac{\gamma - F(\theta_1)}{f(\theta_1)} < \frac{\gamma - F(\theta_2)}{f(\theta_2)}.\tag{A.27}
$$

Since $F(\theta_1) < F(\theta_2)$, this implies that $f(\theta_1) > f(\theta_2)$, which in turn implies that

$$
\frac{1-\gamma}{f(\theta_1)} < \frac{1-\gamma}{f(\theta_2)}\tag{A.28}
$$

Adding (A.27) and (A.28) yields $\frac{1-F(\theta_1)}{f(\theta_1)} < \frac{1-F(\theta_2)}{f(\theta_2)}$, which contradicts the fact that $h(\theta)$ is nonincreasing, and the result follows. \blacksquare

Lemma 3. For all γ , θ such that $\hat{h}(\gamma, \theta) \geq 0$, $l_2(\gamma, \theta) > q_1^{PI}(\theta, v, s)$.

Proof. Differentiating (A.25) with respect to θ yields:

$$
l_2(\gamma, \theta) = 1 - \hat{h}_2(\gamma, \theta), \tag{A.29}
$$

which implies that $l_2(\gamma, \theta) \geq 0$, since $\hat{h}_2(\gamma, \theta) \leq 0$. Similarly, differentiating (3.7) with respect to θ yields:

$$
q_1^{PI}(\theta, v, s) = \frac{s}{v},\tag{A.30}
$$

and the result follows from the fact that $s < v$.

Under Lemma 3, all the conditions for Proposition 3 of Jullien (2000) to apply are met. Following this proposition, and given that $l(0, \theta) > q^{PI}(\theta, v, s)$, the optimal contract is specified by:

$$
q^*(\theta, v, s) = q^{PI}(\theta, v, s) \text{ for } \theta \in \Theta
$$
\n(A.31)

$$
q^*(\theta, v, s) = l(1, \theta) \text{ for } \theta \notin \Theta
$$
\n(A.32)

From $(A.25)$ and (3.7) ,

$$
l(1,\theta) = \theta + w - h(\theta); \tag{A.33}
$$

$$
q^{PI}(\theta, v, s) = \frac{s(\theta + w)}{v}.
$$
\n(A.34)

Proposition 2: Under the conditions of Proposition 2, $h(0) \leq \frac{(v - s)w}{v}$. Since $h_1(\theta) \leq 0$, this implies that

$$
h(\theta) \le \frac{(v-s)(\theta+w)}{v} \tag{A.35}
$$

for all θ , which when combined with $(A.33)$ and $(A.34)$, implies that:

$$
l(1,\theta) > q^{PI}(\theta, v, s),\tag{A.36}
$$

and the set Θ is therefore empty. Comparing $(A.33)$ and (2.7) , and using $(A.32)$ yields:

$$
q^*(\theta, v, s) = q^{ZP}(\theta, v) \text{ for all } \theta.
$$
 (A.37)

The expression for $\tau^*(\theta, v, s)$ follows from imposing profit maximization, incentive compatibilty, and the participation constraint for $\theta = 0$. This completes the proof of Proposition 2.

Proposition 3: Under the conditions of Proposition 3, $h(0) > \frac{(v-s)w}{v}$. This implies that $l(1,0) < q^{PI}(0, v, s)$. Now, since $h(\overline{\theta}) = 0$, it is clear that $l(1,1) > q^{PI}(1,v, s)$. Using the fact that $h_1(\theta) \leq 0$, it is easily shown that Θ is an interval $[0, \hat{\theta}]$, where

$$
\hat{\theta} = \theta : l(1, \theta) = q^{PI}(\theta, v, s).
$$
\n(A.38)

Substituting the expressions for $l(1, \theta)$ and $q^{PI}(\theta, v, s)$ into (A.38) and rearranging yields:

$$
\hat{\theta} = \theta : (v - s)(\theta + w) = vh(\theta).
$$
\n(A.39)

Consequently, from (A.31), (A.32) and (A.39), it follows that

$$
q^*(\theta, v, s) = q^{PI}(\theta, v, s) \text{ for } \theta \le \hat{\theta}
$$
\n(A.40)

$$
q^*(\theta, v, s) = q^{ZP}(\theta, v) \text{ for } \theta \ge \hat{\theta}, \tag{A.41}
$$

where θ is as defined in (A.39). The expressions for $\tau^*(\theta, v, s)$ for $\theta \leq \hat{\theta}$ follow immediately from Proposition 1. For $\theta \geq \hat{\theta}$, the $\tau^*(\theta, v, s)$ expressions follow from simultaneously imposing profit maximization and incentive compatibility, and accounting for the participation constraint of customer type θ . This completes the proof.

Proof of Proposition 4

For given values of T and ρ , the customer type θ who is indifferent between the legal good and the pirated good solves:

$$
v(\rho)\frac{(\theta+w)^2}{2} - T = s(\rho)\frac{(\theta+w)^2}{2},
$$
\n(A.42)

which implies that the indifferent type θ at a price T and protection level ρ is:

$$
\theta = \sqrt{\frac{2T}{v(\rho) - s(\rho)}} - w.
$$
\n(A.43)

As a consequence, the seller's profit function is:

$$
\Pi(\rho, T) = T[1 - F(\sqrt{\frac{2T}{v(\rho) - s(\rho)}} - w)]
$$
\n(A.44)

The first order condition $\Pi_1(\rho, T) = 0$ for the optimal ρ yields:

$$
\left(Tf(\sqrt{\frac{2T}{v(\rho^*) - s(\rho^*)}} - w) \sqrt{\frac{2T}{(v(\rho^*) - s(\rho^*))^3}} \right) [v_1(\rho^*) - s_1(\rho^*)] = 0, \tag{A.45}
$$

which implies that

$$
v_1(\rho^*) - s_1(\rho^*) = 0,
$$

since $T > 0$, $f(x) > 0$ for all x, and $v(\rho) > s(\rho)$. The result follows.

The proofs of Propositions 5 and 6 use Lemma 4, which follows directly from Propositions 2 and 3.

Lemma 4. $\bar{\theta}$ $\hat{\theta}$ $[H(\theta) - H(\hat{\theta}) - \frac{h(\theta)^2}{2}]f(\theta)d\theta > 0$, where $\hat{\theta}$ is as defined in (3.5) in Proposition 3

Proof. Assume the converse:

$$
\int_{\hat{\theta}}^{\bar{\theta}} [H(\theta) - H(\hat{\theta}) - \frac{h(\theta)^2}{2}] f(\theta) d\theta \le 0
$$
\n(A.46)

Now, for $\theta \geq \hat{\theta}$, the optimal pricing schedule under Proposition 3 can be rearranged as

$$
\tau^*(\theta) = \frac{(v-s)(\hat{\theta}+w)^2}{2} + v[H(\theta) - H(\hat{\theta}) - \frac{h(\theta)^2}{2}], \tag{A.47}
$$

and the seller's profits under this proposition from the customer types in $[\hat{\theta}, \overline{\theta}]$ are:

$$
\frac{(v-s)(\hat{\theta}+w)^2}{2}[1-F(\hat{\theta})]+v\int_{0}^{\bar{\theta}}[H(\theta)-H(\hat{\theta})-\frac{h(\theta)^2}{2}]f(\theta)
$$
 (A.48)

(A.46) and (A.48) imply that the seller's profits from $[\hat{\theta}, \overline{\theta}]$ are lower than $\frac{(v-s)(\hat{\theta}+w)^2}{2}[1-F(\hat{\theta})]$. However, if the seller were to offer customers in $[\hat{\theta}, \overline{\theta}]$ the fixed-fee contract

$$
T = \frac{(v - s)(\hat{\theta} + w)^2}{2},
$$
\n(A.49)

then all of these customer types would participate, yielding profits of $\frac{(v-s)(\hat{\theta}+w)^2}{2}[1-F(\hat{\theta})]$ from the segment $[\hat{\theta}, \overline{\theta}]$. Moreover, the fixed-fee contract would not affect incentive compatibility for $\theta < \hat{\theta}$. This means that the seller can (weakly) improve the contract derived in Proposition 3, which contradicts the fact that this is the unique optimal contract. The result follows.

Note that as $\hat{\theta}$ tends to 0, Proposition 2 becomes applicable, and in the limit, the lemma also

implies that

$$
\int_{0}^{\bar{\theta}} [H(\theta) - \frac{h(\theta)^2}{2}] f(\theta) > 0.
$$
\n(A.50)

(A.50) can also be derived using an argument similar to the proof of this Lemma, but in the context of Proposition 2. \blacksquare

Proof of Proposition 5

From (4.2),

$$
\Pi^{L}(\rho) = \int_{0}^{\bar{\theta}} \left(\frac{w^{2}[v(\rho) - s(\rho)]}{2} + v(\rho)[H(\theta) - \frac{h(\theta)^{2}}{2}] \right) f(\theta) d\theta.
$$
 (A.51)

Differentiating $(A.51)$ with respect to ρ yields:

$$
\Pi_1^L(\rho) = \frac{w^2[v_1(\rho) - s_1(\rho)]}{2} + v_1(\rho) \int_0^{\bar{\theta}} [H(\theta) - \frac{h(\theta)^2}{2}] f(\theta) d\theta.
$$
 (A.52)

The optimal value of ρ^* must satisfy the first-order condition $\Pi_1^L(\rho^*)=0$. Rearranging (A.52):

$$
v_1(\rho^*) - s_1(\rho^*) = \frac{-2v_1(\rho^*)}{w^2} \int_0^{\bar{\theta}} [H(\theta) - \frac{h(\theta)^2}{2}] f(\theta) d\theta.
$$
 (A.53)

Using the fact that $v_1(\rho) < 0$ for all ρ , and equation (A.50) from Lemma 4, (A.53) implies that:

$$
v_1(\rho^*) - s_1(\rho^*) > 0. \tag{A.54}
$$

Since $v_{11}(\rho) - s_{11}(\rho) < 0$, (A.54) implies that $\rho^* < \rho^e$, which completes the proof.

Proof of Proposition 6

From (4.5),

$$
\Pi^{H}(\rho) = \left(\frac{s(\rho)[v(\rho) - s(\rho)]}{v(\rho)}\right) \int_{0}^{\hat{\theta}(\rho)} \frac{(\theta + w)^{2}}{2} f(\theta) d\theta + v(\rho) \int_{\hat{\theta}(\rho)}^{\overline{\theta}} \left(H(\theta) - \frac{[h(\theta)]^{2}}{2}\right) f(\theta) d\theta
$$
(A.55)

$$
+ [1 - F(\hat{\theta}(\rho))] \left(\frac{(v(\rho) - s(\rho))(\hat{\theta}(\rho) + w)^{2}}{2} + v(\rho)H(\hat{\theta}(\rho))\right).
$$

Differentiating both sides of $(A.55)$ with respect to ρ , cancelling out common terms, and rearranging

substantially yields the following expression:

$$
\Pi_1^H(\rho) = f^A(\rho) + f^B(\rho) + f^C(\rho) + f^D(\rho) + f^E(\rho), \tag{A.56}
$$

where:

$$
f^{A}(\rho) = \frac{s_1(\rho)[v(\rho) - s(\rho)]}{v(\rho)^2} \int\limits_0^{\hat{\theta}(\rho)} \frac{(\theta + w)^2}{2} f(\theta) d\theta; \tag{A.57}
$$

$$
f^{B}(\rho) = [v_{1}(\rho) - s_{1}(\rho)] \left[[1 - F(\hat{\theta}(\rho))] \frac{(\hat{\theta}(\rho) + w)^{2}}{2} + \frac{s(\rho)^{2}}{v(\rho)^{2}} \int_{0}^{\hat{\theta}(\rho)} \frac{(\theta + w)^{2}}{2} f(\theta) d\theta \right]; (A.58)
$$

$$
f^{C}(\rho) = v_{1}(\rho) \int_{\bar{\theta}(\rho)}^{\theta} [H(\theta) - H(\hat{\theta}) - \frac{h(\theta)^{2}}{2}] f(\theta) d\theta; \tag{A.59}
$$

$$
f^{D}(\rho) = \hat{\theta}_{1}(\rho)(1 - F(\hat{\theta}(\rho)))[(v(\rho) - s(\rho))(\hat{\theta}(\rho) + w) - v(\rho)h(\hat{\theta}(\rho))];
$$
\n(A.60)

$$
f^{E}(\rho) = \hat{\theta}_{1}(\rho) f(\hat{\theta}(\rho)) \left[\frac{v(\rho)^{2} h(\hat{\theta}(\rho))^{2} - (v(\rho) - s(\rho))^{2} (\hat{\theta}(\rho) + w)^{2}}{2v(\rho)} \right].
$$
 (A.61)

From the definition of $\hat{\theta}(\rho)$, we know that

$$
(v(\rho) - s(\rho))(\hat{\theta}(\rho) + w) = v(\rho)h(\hat{\theta}(\rho)).
$$
\n(A.62)

Substituting (A.62) into (A.60) and (A.61) yields $f^D(\rho) = f^E(\rho) = 0$ for all ρ . Also, since $v(\rho) >$ $s(\rho)$ and $s_1(\rho) < 0$, it follows that $f^A(\rho) < 0$ for all ρ . Moreover, Lemma 4 and the fact that $v_1(\rho) < 0$ imply that $f^C(\rho) < 0$ for all ρ . Now, the optimal value of ρ^* must satisfy the first-order condition $\Pi_1^H(\rho^*)=0$. Rearranging (A.56), this condition reduces to:

$$
f^{B}(\rho^*) = -(f^{A}(\rho^*) + f^{C}(\rho^*))
$$
\n(A.63)

Since we have established that $f^A(\rho) < 0, f^C(\rho) < 0$ for all ρ , (A.63) implies that $f^B(\rho^*) > 0$. For any $\hat{\theta}(\rho) < \overline{\theta}$, the term in square parentheses on the RHS of (A.58) is strictly positive. In conjunction with (A.63), this in turn implies that

$$
v_1(\rho^*) - s_1(\rho^*) > 0,\tag{A.64}
$$

and the result follows.