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# **Extending the Technology Acceptance Model 3 to Incorporate** the Phenomenon of Warm-Glow

Antonios Saravanos \*, Stavros Zervoudakis and Dongnanzi Zheng

Division of Applied Undergraduate Studies, New York University, New York, NY 10003, USA \* Correspondence: saravanos@nyu.edu; Tel.: +1-212-992-8725

Abstract: In this paper, we extend the third evolution of the Technology Acceptance Model (TAM3) to incorporate warm-glow with the aim of understanding the role this phenomenon plays on user adoption decisions. Warm-glow is the feeling of satisfaction or pleasure (or both) that is experienced by individuals after they do something "good" for their fellow human. Two constructs—perceived extrinsic warm-glow (PEWG) and perceived intrinsic warm-glow (PIWG)—were incorporated into the TAM3 model to measure the two dimensions of user-experienced warm-glow, forming what we refer to as the TAM3 + WG model. An experimental approach was taken to evaluate the suitability of the proposed model (i.e., TAM3 + WG). A vignette was created to present users with a hypothetical technology designed to evoke warm-glow in participants. Our TAM3 + WG model was found to be superior in terms of fit to the TAM3 model. Furthermore, the PEWG and PIWG constructs were confirmed to be unique within the original TAM3 model. The findings indicate that the factors that have the greatest influence on consumer decisions are (in decreasing order) perceived usefulness (PU), PIWG, subjective norm (SN), and PEWG. Additionally, a higher PEWG resulted in the technology being perceived as more useful. In other words, both extrinsic and intrinsic warm-glow play a prominent role in user decisions as to whether or not to adopt a particular technology.

Keywords: warm-glow; technology adoption; TAM3

#### 1. Introduction

Since the inception of the first technology acceptance model (TAM) developed by Davis [1], the exercise of modeling user adoption of technology has continued to evolve, emerging as a prime area of study in the field of information system management [2]. Given the prominent—and ever-increasing—role that technology now plays in the activities of individuals and organizations, this practice has become more widespread. Accordingly, organizations find value in the ability to ascertain whether a technology will be accepted by prospective users, as this can afford those organizations a competitive advantage [3]. Technology adoption modeling can trace its origins to the work of Fishbein and Ajzen [4] and their theory of reasoned action, and later to the theory of planned behavior [5,6], both of which were designed to predict the behavioral intentions of consumers with respect to adoption. However, these were developed to explain the behavior of people in general and not in a particular context. Over time, specialized models were developed specifically for use with technology, and two main strands emerged: the TAM and the unified theory of acceptance and use of technology (UTAUT) line of models [7]. The TAM line emerged from Davis's [1] attempt to adopt the Theory of Reasoned Action specifically for use with technology products. It is currently in its third evolution [2] and is referred to colloquially as TAM3. The UTAUT model was the result of a comprehensive review and subsequent synthesis of several models that emerged over time as alternatives to TAM. For this work, we will focus on the TAM3 model for several reasons: TAM is described as "an established approach in research on the acceptance of new technologies" [8], is "somewhat of a gold standard" [9], and is more widely used than UTAUT [10].

The TAM model (TAM0) emerged in 1986 as a model and corresponding instrument designed "to predict the likelihood of a new technology being adopted within a group or an organization" [11]. Accordingly, employers could use it to determine whether a new technology was going to be accepted and used by their employees. It was based on the idea that the perceived use and ease of use of a technology impact a user's attitude regarding that technology and subsequently their behavioral intention to use that technology. The first revision (TAM1) in 1989 saw the elimination of the attitude factor [12]. The second revision (TAM2) [13] in 2000 incorporated supplementary factors reflecting "social influence processes" as well as "cognitive instrumental processes" [14]. The third revision (TAM3) in 2008 found them extending the model even further by developing the antecedents with respect to the perceived effort required to use a technology [2]. While originally for use in understanding the adoption of technology in the workplace, the TAM3 instrument saw the perspective change to that of the individual. Importantly, these models and their respective instruments were designed to be flexible. TAM3 has been extended and adapted for a wide variety of cases to meet the needs of different technologies and the contexts in which they are used [15,16]. However, one aspect that is only now being explored within the context of the TAM3 model is the phenomenon of warm-glow.

One can trace the origins of the term "warm-glow" to the work of Andreoni [17], who reports that consumers may perceive such a feeling subsequently to having donated to the less fortunate and, in consequence, having "done their bit" for humanity. There are two dimensions to warm-glow which depend on the motivation of the consumer action: extrinsic and intrinsic. The first form, extrinsic warm-glow (EWG), represents the feeling derived by consumers for engaging in selfish (non-altruistic) behavior [18]. Andreoni [17] explains that "people have a taste for giving: perhaps they receive status or acclaim". The second, intrinsic warm-glow (IWG), represents the feeling derived by consumers when engaging in altruistic behavior [19], Saito described it as "a willingness to benefit others, even at one's own expense" [20]. We can see this feeling being evoked in consumers when making decisions for a form of technology which Saravanos et al. [21] categorize as "good tech" (i.e., technology products that are perceived by users as "good", and accordingly, this perception of goodness evokes in them a feeling of warm-glow). It should be noted that "good tech" is a perceptive category, which "is a subjective, adjustable category" [22]. Therefore, what may appear to one person as "good" may not appear that way for another. For example, a consumer who has a passion for the environment would regard the Ecosia product (a web-based search tool whose proceeds are primarily used for the planting of trees) to be "good tech" and would accordingly experience a feeling of warm-glow [21]. To capture user perception of the aforementioned dimensions of warm-glow, we can consider the work of Saravanos et al. [21], who offer constructs specifically developed with technology adoption modeling in mind. The first is "perceived extrinsic warm-glow" (PEWG), designed to measure user perception of EWG; the second is "perceived intrinsic warm-glow" (PIWG), designed to measure user perception of IWG [21]. These constructs include an accompanying instrument.

The purpose of this study is to extend (and evaluate) the TAM3 model for the warm-glow phenomenon, thereby offering insight as to the effect it (i.e., warm-glow) plays on end-user adoption decisions for "good tech". Accordingly, in this paper, we perform the following: (1) incorporate the warm-glow constructs (i.e., PEWG and PIWG) to measure the two dimensions (i.e., extrinsic and intrinsic) of warm-glow into the TAM3 model; (2) validate this new enhanced model which we shall refer to as TAM3 + WG; (3) confirm that the warm-glow constructs do not replicate the role of other (potentially duplicative) factors within the original TAM3 model; and (4) ascertain the relative magnitude of the effect that warm-glow plays in users' decisions to adopt technology they perceive to be "good", in comparison to the original TAM3 factors.

We find our proposed TAM3 + WG to be superior to the TAM3 model in terms of fit, with the PEWG and PIWG constructs being unique (i.e., not duplicating any of the original constructs within the model). Moreover, after consumer perception of a technology's usefulness, the perception of IWG represents the second-largest effect in consumer decisions. This is followed by the subjective norm held by a user and then by their perception of EWG. Thus, we establish that within our cultural context (i.e., the United States), IWG plays a greater role in consumer decision than EWG does. Furthermore, the perception of EWG leads to the user viewing the technology as more useful. Therefore, the research highlights the positive effect that warm-glow can have on consumers, which further justifies the inclusion of an element of "goodness" in technology products. Additionally, our work provides a model that can be used by those that seek to understand or predict the adoption of technology. Given that technology acceptance models are confirmatory by nature, the TAM3 + WG is to be used in cases where there is a realistic belief that a technology will evoke a feeling of warm-glow in a certain population.

#### 2. Materials and Methods

In this section we describe the development of the hypothesis and model, followed by the data collection process that was utilized.

## 2.1. Hypothesis and Model Development

Given that technology acceptance modeling relies on a confirmatory approach, our first step is to establish the model that we are proposing for consideration (illustrated in Figure 1). We begin with the inclusion of the relevant constructs from Venkatesh and Bala's [2] original TAM3 model. At the core of the TAM3 model are three fundamental constructs that serve as determinants of customer acceptance of technology, referred to as "behavioral intention" (BI). These are "perceived ease of use" (PEOU), "perceived usefulness" (PU), and "subjective norm" (SN) [2]. BI is defined as "the degree to which a person has formulated conscious plans to perform or not perform some specified future behavior" [23]. The first of the determinants, PEOU, measures the effort that consumers perceive they will need to expend in order to use a particular technology, which we formally accept as "the degree to which a person believed that using a particular system would be free of effort" [12]. The second element, PU, measures the value that consumers perceive they will gain from using technology, which we regard as "the degree to which a person believes that using a particular system would enhance his or her job performance" [12]. The third, according to Venkatesh and Bala [2], is SN, which is "the degree to which an individual perceives that most people who are important to him think he should or should not use the system". To these, we add two supplemental constructs proposed by Saravanos et al. [21] to reflect the two dimensions of end-user-perceived warm-glow.

## 2.1.1. Extrinsic Warm-Glow

It has been shown that warm-glow influences the adoption of what we define as "good technology", with the literature focusing primarily on environmentally sustainable technologies. With respect to the EWG aspect, the effects are illustrated in the work of Griskevicius, Tybur, and Van den Bergh [24], who observe that the use of green products is a way for some consumers to signal to others that they are affluent enough to consume products that have a positive benefit for society (and the environment), even though the products themselves may be of lower quality. Another similar study is offered by Griskevicius and Tybur [25], who illustrate that consumers' quest for status can lead to the purchase of products that are priced higher than their non-green counterparts. They draw the conclusion that consumer selection is not always made on merits such as quality, environmental benefits, or price, but rather because in contemporary western society, doing good often has a higher effect on an individual's image than luxury does. Similarly in Dastrup et al.'s [26] article, the authors investigate home electricity generation through

solar panels and its effect on social status. While the authors do not explicitly link to the concept of (extrinsic) warm-glow and its perception, nor do they look explicitly at individual user perceptions, they do observe an effect. These examples justify incorporating a construct into our model to reflect consumer perceptions of EWG, "perceived extrinsic warm-glow" (PEWG), and the proposal of the following hypothesis:

**H1:** *Perceived extrinsic warm-glow (PEWG) positively influences behavioral intention (BI).* 

## 2.1.2. Intrinsic Warm-Glow

With respect to the IWG aspect, there are several studies which illustrate its effect on user adoption. Hartmann and Apaolaza-Ibáñez [27] examine the attitudes and intentions of consumers with regard to green energy brands. One of the aspects they examine is that of (intrinsic) warm-glow incorporating a corresponding construct, which reveals that it does increase consumer purchasing behavior. Ma and Burton [28] explore consumer decisions to purchase green electricity in Australia. The authors find that warm-glow does influence consumer decisions more than the actual attributes of the competing products. More recently, we see these ideas applied in the work of Sun et al. [29] who utilize the "Theory of Planned Behavior" [5,6] to explore the attitude displayed by consumers with regard to their intention to purchase the installation of rooftop solar photovoltaic (PV) systems in Taiwan. Their warm-glow construct focuses exclusively on the intrinsic dimension of warm-glow, once again demonstrating how it can influence consumer attitudes, this time towards the installation of rooftop PV's. Azalia et al. [30] build on this work, investigating how individual concerns for the environment, warm glow, and financial factors influence the adoption of solar PV's in Indonesia. In their paper, they like Sun et al. [29], also rely on the "Theory of Planned Behavior" [5,6] and focus on the intrinsic dimension. They likewise find (intrinsic) warm-glow to have a statistically significant effect "in the motivation of using solar PV" [30]. Another example is offered in the work of Bhutto et al. [31], who look at the adoption of energy-efficient home appliances (EEAs) in Pakistan (again by extending the Theory of Planned Behavior). The authors conclude that "warm glow benefits motivate consumers to pay premium prices for EEAs to feel moral satisfaction". Tangentially, we can also look to the work of Karjalainen and Ahvenniemi [32]. They apply Tiger's [33] framework to investigate the pleasure (specifically categorized as physical, social, psychological, and ideological) derived by those who adopt PV's in Finland. Karjalainen and Ahvenniemi [32] describe (ideological) pleasure being derived from "the capability to produce [one's] own clean energy and reduce emissions", as well as "the ability to provide clean energy for other energy users". In essence, they are referring to the intrinsic dimension of the warm-glow phenomenon. Accordingly, we incorporate a factor to reflect IWG perceptions held by consumers into our model, "perceived intrinsic warm-glow" (PIWG), and subsequently consider the following hypothesis:

**H2:** *Perceived intrinsic warm-glow (PIWG) positively influences behavioral intention (BI).* 

## 2.1.3. The Influence of Warm-Glow on PEOU and PU

The existing literature is not explicit about the kind of influence the warm-glow phenomenon can have on the main antecedents of consumer BI (specifically, PEOU and PU). However, studies have shown that external factors can influence the aforementioned antecedents of BI. These factors include a consumer's image, anxiety about using technology, price, privacy, and trust [34,35]. Therefore, for completeness, we further postulate that such a relationship could exist between the two primary determinants of BI; PU; PEOU; and the warm-glow constructs, PEWG and PIWG. Consequently, we propose the following hypotheses:

**H3:** Perceived extrinsic warm-glow (PEWG) positively influences perceived ease of use (PEOU).

**H4:** Perceived intrinsic warm-glow (PIWG) positively influences perceived ease of use (PEOU).

**H5:** *Perceived extrinsic warm-glow (PEWG) positively influences perceived usefulness (PU).* **H6:** *Perceived intrinsic warm-glow (PIWG) positively influences perceived usefulness (PU).* 

## 2.1.4. Determining the Uniqueness of the PEWG and PIWG Constructs

Finally, we must account for the possibility that there may be factors in the original TAM3 model that could act as substitutes to the constructs of PEWG and PIWG. With respect to EWG, there are two factors in the current TAM model that could potentially serve as substitutes to our PEWG construct. The first is "image" (IMG), which Moore and Benbasat [35] define as "the degree to which an individual perceives that use of an innovation will enhance his or her status in his or her social system". The second is SN. Therefore, we propose the following hypotheses:

**H7:** Perceived extrinsic warm-glow (PEWG) serves as a substitute to image (IMG) with respect to perceived usefulness (PU).

**H8:** Perceived extrinsic warm-glow (PEWG) serves as a substitute to subjective norm (SN) with respect to perceived usefulness (PU).

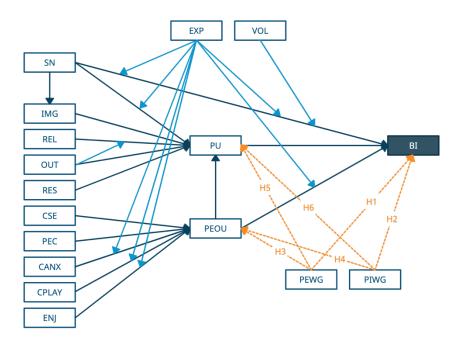
For IWG, there are two constructs in the model that measure pleasure and serve as possible competitors to PIWG. The first is "perceived enjoyment" (ENJ), which Venkatesh [36] defines as "the extent to which the activity of using a specific system is perceived to be enjoyable in its own right, aside from any performance consequences resulting from system use". Although a connection between the two constructs is not well established, we can see hints of a relationship in the work of Kuruvatti et al. [37], who report "fun" to be one of the reasons people donate blood. The second factor to consider is that of "computer playfulness" (CPLAY), which Webster and Martocchio [38] define as "the degree of cognitive spontaneity in microcomputer interactions". To investigate the relationship between perceived IWG and the existing factors of ENJ and CPLAY, we establish the following hypotheses:

**H9:** *Perceived intrinsic warm-glow (PIWG) is a substitute to perceived enjoyment (ENJ) with respect to perceived ease of use (PEOU).* 

**H10:** Perceived intrinsic warm-glow (PIWG) is a substitute to computer playfulness (CPLAY) with respect to perceived ease of use (PEOU).

In addition to the variable PU, the factor of SN is also associated in the TAM through the variable BI. For completeness, it follows that we additionally propose this final hypothesis as well:

**H11:** Perceived extrinsic warm-glow (PEWG) is a substitute to subjective norm (SN) with respect to behavioral intention (BI).



**Figure 1.** Illustration of our proposed model.

### 2.2. Data Collection

To evaluate the proposed model participants were presented with a hypothetical internet search engine that simulated the presence of extrinsic and intrinsic warm-glow, as described by Saravanos et al. [21]. All participants were first asked to confirm their willingness to participate. Next, those that chose to continue answered questions with respect to their gender, age, income, schooling, race, and prior experience with internet search technology. Subsequently, they were presented with a vignette that described a hypothetical technology product (see Saravanos et al. [21]). They then filled out a questionnaire designed to assess user perception of the product. This included the respective questions from Venkatesh and Bala's [2] TAM3 instrument, which were adjusted for consumers rather than for a workplace context, and specifically for the case of internet search technology, as well as the warm-glow questions from Saravanos et al. [21]. Lastly, we incorporated two questions from Abbey and Meloy [39], which we modified to gauge participant attention. All questions-those from the TAM3 instrument, the PIWG and PEWG constructs, and the attention check questions—were rated using a 7-point Likert scale ranging from "strongly disagree" to "strongly agree". The vignettes and questionnaire were distributed through the use of the Qualtrics' online survey platform.

We recruited our participants using the Amazon Mechanical Turk crowdsourcing platform, which has been used previously for such studies [40]. To identify an appropriate minimum size for our sample we looked to the "10 times rule method", which is "the most widely used minimum sample size estimation method in PLS-SEM" [41]. This approach states that the sample size "should be equal to", "10 times the largest number of formative indicators used to measure a single construct" [42]. Given we have, in the most conservative case, 8 formative indicators (i.e., for the BI construct), the sample should be over 80. We also recognize that while SEM-PLS is well suited for small sample sizes, researchers recognize the advantage of larger sample sizes. For example, Chin and Newsted [43] recommend samples be above 150, which they then go on to describe as large. Accordingly, we collected a total of 405 responses, of which all participants were from the United States. Of those, 80 submissions were removed from the final dataset, as they failed to pass the attention checks or were incomplete, leaving 325 remaining responses. The breakdown can be seen in greater detail in Table 1. Almost all participants appeared to be frequent users of search technology, with 96.92% indicating that they use a search engine on a daily

basis. The majority of participants (83.38%) indicated that their favorite search engine was Google, followed by DuckDuckGo (10.77%) and Bing (3.69%).

Table 1. Demographic Profile of Respondents.

Item	Type	Frequency ( <i>n</i> = 325)	Percentage (%)
	Female	128	39.38
Gender	Male	193	59.38
Gender	Other	1	0.31
	Prefer not to answer	3	0.92
	18–25	16	4.92
	26–30	54	16.61
	31–35	80	24.62
Age	36–45	91	28.00
	46–55	51	15.69
	56 or older	30	9.23
	Prefer not to answer	3	0.92
	Less than \$10,000	9	2.77
	\$10,000 to \$19,999	27	8.31
	\$20,000 to \$29,999	29	8.92
	\$30,000 to \$39,999	45	13.85
	\$40,000 to \$49,999	32	9.85
	\$50,000 to \$59,999	41	12.62
Income	\$60,000 to \$69,999	35	10.77
	\$70,000 to \$79,999	29	8.92
	\$80,000 to \$89,999	12	3.69
	\$90,000 to \$99,999	12	3.69
	\$100,000 to \$149,999	28	8.62
	\$150,000 or more	19	5.85
	Prefer not to answer	7	2.15
	Less than high school degree	4	1.23
	High school graduate (high school diploma or equiva- lent including GED)	41	12.62
	Some college but no degree	67	20.62
	Associate degree in college (2-year)	32	9.85
Schooling	Bachelor's degree in college (4-year)	136	41.85
	Master's degree (e.g., MA, MS)	31	9.54
	Professional degree (e.g., MBA, MFA, JD, MD)	6	1.85
	Doctoral degree (e.g., PhD, EdD, DBA)	5	1.54
	Prefer not to answer	3	0.92

## 3. Results

In this section, we outline the analysis undertaken and then report on the results.

### 3.1. Measurement Model

In the first stage, a measurement model was used to examine the relationship between the manifest variables and their corresponding latent variables. This was done to ascertain whether the manifest variables effectively measured the latent variables. To accomplish this, we assessed the measures of convergent validity, construct reliability, and discriminant validity using SmartPLS3.3.2, SmartPLS GmbH, Germany [44]. To test convergent validity, which reveals how items are positioned between reality and theory [45],

we relied on the factor loadings and the average variance extracted (AVE). We removed any manifest variables with values lower than 0.7 from our model for both of these criteria, as prescribed by Chin [46]. Specifically, we removed in sequence, VOL1 (0.290), RES4 (0.440), PEC4 (0.488), CPLAY4 (0.569), and PEC1 (0.663). The remaining items were statistically significant (p < 0.05, t-statistics were obtained from bootstrapping with 7000 subsamples), reflecting that they possessed appropriate convergent validity (see Table 2). To test construct reliability, we used the measures of composite reliability (CR) and Cronbach's Alpha. For both measures, we found values greater than 0.7 indicating overall good construct reliability, except for VOL, which had a Chronbach's Alpha of 0.548 and a CR score of 0.556, representative of acceptable construct reliability (see Table 3). Finally, to test discriminant validity, we used the Fornell-Larcker criterion as well as cross-loadings. With regard to the Fornell-Larcker criterion, Fornell and Larcker [47] advise that the correlations between each construct should be lower than the square root of the AVE. Concerning the cross-loadings, Chin [48] advises that each cross-loading be lower than all of the indicator's loadings. Since we satisfied both requirements, we concluded that our measurement model's discriminant validity was satisfactory. Given that our TAM3 + WG model had acceptable convergent validity as well as suitable reliability and discriminant validity we felt confident to apply the manifest variables in order to investigate the concurrent validity and sensitivity of our warm-glow constructs, as well as the ensuing structural model.

Table 2. Summary of Convergent Validity Testing.

Factor	Item	Loading	t-Statistic	AVE
BI	BI2	0.970	232.177 *	0.020
DI	BI3	0.967	191.694 *	0.938
CANX	CANX1	0.920	53.383 *	0.850
CAINA	CANX4	0.924	66.114 *	0.650
	CPLAY1	0.830	6.984 *	
CPLAY	CPLAY2	0.933	6.029 *	0.796
	CPLAY3	0.911	6.500 *	
	CSE1	0.792	23.705 *	
CSE	CSE2	0.858	46.671 *	0.670
CSE	CSE3	0.789	24.723 *	0.670
	CSE4	0.834	29.711 *	
ENJ	ENJ2	0.974	270.531 *	0.942
EINJ	ENJ3	0.967	145.771 *	0.942
	IMG1	0.923	55.107 *	
IMG	IMG2	0.944	92.759 *	0.881
	IMG3	0.948	129.774 *	
OUT	OUT2	0.962	120.328 *	0.929
001	OUT3	0.966	169.197 *	0.929
PEC	PEC2	0.905	48.966 *	0.834
TEC	PEC3	0.922	41.606 *	0.054
	PEOU1	0.928	55.903 *	
PEOU	PEOU2	0.749	15.346 *	0.792
	PEOU3	0.937	84.092 *	0.792
	PEOU4	0.931	81.875 *	
	PEWG1	0.916	77.634 *	
PEWG	PEWG2	0.910	81.200 *	0.838
	PEWG3	0.920	73.172 *	
PIWG	PIWG1	0.941	76.172 *	0.883

	PIWG2	0.930	71.715 *	
	PIWG3	0.948	115.057 *	
PU	PU3	0.910	63.337 *	0.926
PU	PU4	0.919	82.399 *	0.836
	REL1	0.936	36.904 *	
REL	REL2	0.950	76.491 *	0.890
	REL3	0.944	86.483 *	
	RES1	0.871	30.994 *	
RES	RES2	0.803	18.491 *	0.731
	RES3	0.887	44.698 *	
	SN1	0.927	92.262 *	
SN	SN2	0.925	65.683 *	0.792
	SN3	0.841	37.458 *	0.792
	SN4	0.864	49.555 *	
VOL	VOL2	0.868	7.697 *	0.697
VOL	VOL3	0.787	5.128 *	0.687

<sup>\*</sup> *p* < 0.01.

Table 3. Summary of Reliability Testing.

Factor	Number of Items	Cronbach's Alpha	CR
BI	2	0.934	0.968
CANX	2	0.823	0.919
CPLAY	3	0.879	0.921
CSE	4	0.836	0.890
ENJ	2	0.939	0.970
IMG	3	0.932	0.957
OUT	2	0.924	0.963
PEC	2	0.801	0.909
PEOU	4	0.911	0.938
PEWG	3	0.904	0.940
PIWG	3	0.934	0.958
PU	2	0.804	0.911
REL	3	0.938	0.960
RES	3	0.815	0.890
SN	4	0.912	0.938
VOL	2	0.548	0.814

## 3.2. Structural Model

In the second stage, we employed partial least squares (PLS), which is a type of structural equation modelling (SEM), specifically to test our conceptual model (depicted in Figure 1), once again using SmartPLS3.3.2 [44]. The use of PLS-SEM has, according to Hair, Ringle, and Sarstedt [44], "been increasingly applied in marketing and other business disciplines", with the authors describing it as "a 'silver bullet' or panacea for dealing with empirical research challenges". PLS-SEM is an alternative to CB-SEM which Hair et al. [49] describe as the better-known approach, writing that "for many researchers, SEM is equivalent to carrying out covariance-based SEM (CB-SEM)". Rigdon et al. [50] go further and point out that "two opposing camps" exist and that there is controversy regarding the suitability of methodologies. Jannoo et al. [51] write that "CB-SEM requires a set of stringent assumptions, such as normality of data and adequate sample size". The authors go on to note that in cases where the CB-SEM assumptions are not satisfied PLS-SEM should be utilized, referencing the work of Haenlein and Kaplan [52] and Rigdon et al.

[53]. We elected to use the PLS-SEM approach over CB-SEM because it is better suited for our case and, in particular, able to "handle small sample sizes", "complex models with numerous endogenous and exogenous constructs and indicator variables", and "non-normal data distributions", as prescribed by Astrachan et al. [54].

First, we inspected the variance inflation factor (VIF) to appraise the level of collinearity of our latent variables. Hair et al. [55] writes, "VIF values of 5 or above indicate critical collinearity issues among the indicators of formatively measured constructs". Accordingly, any values greater than 5 should be removed (as per Ringle and Sarstedt [49]). Specifically, we removed, BI1 (16.074), ENJ1 (13.121), PU1 (11.549), OUT1 (7.598), CANX3 (10.353), CANX2 (6.634), and PU2 (6.281). Thereby, any concerns vis-à-vis collinearity with our data were alleviated [55,56]. We found that our model explained 67.7% of the BI of an individual, in terms of accepting the technology of web-based searches. The significant antecedents of the BI factor were (in order of decreasing strength) as follows: PU ( $\beta$  = 0.296; p < 0.01), PIWG ( $\beta$  = 0.220; p < 0.01), SN ( $\beta$  = 0.211; p < 0.01), PEWG ( $\beta$  = 0.190; p < 0.01), and VOL ( $\beta$  = -0.106; p < 0.01). Therefore, each increase of 1 unit in PEWG led to an increase of 0.190 units in BI. Hence, the result was consistent with H1. Similarly, each increase of 1 unit in PIWG led to an increase of 0.220 units in BI, so the result was consistent with H2.

Furthermore, with respect to PEOU, the model explained 53.0% of the variance, with the significant factors (in order of decreasing strength) as follows: "perception of external control" (PEC) ( $\beta$  = 0.359; p < 0.01), "computer anxiety" (CANX) ( $\beta$  = 0.240; p < 0.01), ENJ ( $\beta$  = 0.214; p < 0.01), and CSE ( $\beta$  = 0.193; p < 0.01). Interestingly, both H3 and H4 were not verified. Therefore, we were unable to assume a relationship between the constructs of PEWG and PIWG with PEOU.

With respect to PU, the model explained 59.8%, with significant factors (in order of decreasing strength) of "output quality" (OUT) ( $\beta$  = 0.252; p < 0.01), PEWG ( $\beta$  = 0.195; p < 0.01), SN ( $\beta$  = 0.150; p < 0.05), PEOU ( $\beta$  = 0.139; p < 0.01), IMG ( $\beta$  = 0.115; p < 0.05), and REL ( $\beta$  = 0.112; p < 0.05). Interestingly, H6 was not verified. Therefore, we were unable to assume a relationship between the constructs of PIWG and PU. With respect to H5, we did find a statistically significant relationship between PU and PEWG. Therefore, the results indicated that a higher perception of EWG led to a higher perception of usefulness by using the technology. Lastly, with respect to IMG, SN ( $\beta$  = 0.544; p < 0.01) explained 29.5% of the variance. Table 4 summarizes the results from the structural model and Table 5 the results from the testing of the hypotheses. Table 6 lists all R² values.

Table 4. Structural Model Results.

<b>Path</b>	β	t-Statistic
$EXP \rightarrow BI$	0.101	1.836
$PEOU \rightarrow BI$	0.023	0.603
$PEWG \rightarrow BI$	0.190	2.906 **
$PIWG \rightarrow BI$	0.220	3.424 **
$PU \rightarrow BI$	0.296	5.221 **
$SN \rightarrow BI$	0.211	3.345 **
$VOL \rightarrow BI$	-0.106	2.880 **
$EXP \times PEOU \rightarrow BI$	0.071	1.510
$EXP \times SN \rightarrow BI$	-0.075	1.281
$PEWG \times SN \to BI$	0.015	0.529
$VOL \times SN \rightarrow BI$	0.052	1.546
$SN \rightarrow IMG$	0.544	13.405 **
$CANX \rightarrow PEOU$	0.240	4.061 **
$CPLAY \rightarrow PEOU$	-0.013	0.286
$CSE \rightarrow PEOU$	0.193	2.652 **

$ENJ \rightarrow PEOU$	0.214	3.456 **
$EXP \rightarrow PEOU$	-0.049	1.293
$PEC \rightarrow PEOU$	0.359	4.624 **
$PEWG \rightarrow PEOU$	-0.070	1.143
$PIWG \rightarrow PEOU$	-0.049	0.775
$EXP \times CANX \rightarrow PEOU$	0.070	0.934
$EXP \times CPLAY \rightarrow PEOU$	0.003	0.057
$EXP \times ENJ \rightarrow PEOU$	0.006	0.076
$PIWG \times CPLAY \rightarrow PEOU$	-0.070	1.091
$PIWG \times ENJ \rightarrow PEOU$	0.043	0.783
$EXP \rightarrow PU$	0.052	1.126
$IMG \rightarrow PU$	0.115	2.154 *
$OUT \rightarrow PU$	0.252	4.304 **
$PEOU \rightarrow PU$	0.139	2.900 **
$PEWG \rightarrow PU$	0.195	3.036 **
$PIWG \rightarrow PU$	0.025	0.333
$REL \rightarrow PU$	0.112	2.012 *
$RES \rightarrow PU$	0.043	0.873
$SN \rightarrow PU$	0.150	2.195 *
$EXP \times PEOU \rightarrow PU$	0.036	0.963
$EXP \times SN \rightarrow PU$	-0.079	1.520
OUT $x REL \rightarrow PU$	0.011	0.377
$PEWG \times IMG \rightarrow PU$	-0.043	0.979
$PEWG \times SN \rightarrow PU$	-0.082	1.872

<sup>\*</sup> *p* < 0.05; \*\* *p* < 0.01.

**Table 5.** Hypothesis Testing Results.

Hypothesis	Relationship	Decision
H1	$PEWG \rightarrow BI$	Supported
H2	$PIWG \rightarrow BI$	Supported
H3	$PEWG \rightarrow PEOU$	Not Supported
H4	$PIWG \rightarrow PEOU$	Not Supported
H5	$PEWG \rightarrow PU$	Supported
H6	$PIWG \rightarrow PU$	Not Supported
H7	$PEWG \times IMG \rightarrow PU$	Not Supported
H8	PEWG x SN $\rightarrow$ BI	Not Supported
H9	$PIWG \times ENJ \rightarrow PEOU$	Not Supported
H10	$PIWG \times CPLAY \rightarrow PEOU$	Not Supported
H11	$PEWG \times SN \rightarrow PU$	Not Supported

Table 6. R<sup>2</sup> Values.

Factor	R <sup>2</sup>
BI	0.677
IMG	0.295
PEOU	0.530
PU	0.598

The existence of a substitutive relationship was considered by using moderators, following the approach of Hagedoorn and Wang [57] (see Tables 4 and 5). We found no statistically significant moderating role between PEWG and SN with respect to the dependent variable BI or between PIWG and ENJ or PIWG and CPLAY for the dependent variable

PEOU. For the dependent variable PU, we found no statistically different moderating role between PEWG and SN or PEWG and IMG. Therefore, we were able to discount the possibility that the aforementioned independent variables could serve as substitutes for one another, supporting H7 to H11. This allowed us to conclude that the PIWG and PEWG constructs were unique to the model and enabled it to capture a new phenomenon. In short, within the TAM3 + WG model, we found no substitutive relationship between PEWG and PIWG with existing similar constructs.

## 3.3. Explanatory Power, Predictive Ability, and Model Fit for BI

Concerning the dependent variable BI, the TAM3 + WG model had an R<sup>2</sup> of 0.677, which can be described as substantial (as defined by Hair, Ringle, and Sarstedt [49]. We also explored whether the addition of the PIWG or PEWG independent variables influenced R2 within the model and examined whether those models were superior to our TAM3 + WG model, which was 5.1% higher than the original TAM3 model (see Table 7). The findings revealed that for the dependent variable BI, the associated independent variables in the TAM3 + WG model explained a larger proportion of the variance (when compared with the original TAM3 model, the TAM3 model with the PIWG construct, and the TAM3 model with PEWG construct). Consequently, we were able to conclude that the TAM3 + WG model had superior explanatory power. With respect to the predictive ability of the TAM3 + WG model, as the Q2 for BI was greater than 0 (see Table 7), we can assert that the latent factors associated with BI do indeed have predictive ability [58]. With regard to model fit, all of the models in Table 7 had a standardized root mean square residual (SRMR) value of less than 0.08, which is the minimum acceptable value according to Hu and Bentler [59]. This further indicates that the TAM3 + WG model is a good fit [60,61]. Furthermore, of the two models compared, the TAM3 + WG model had the lower Akaike Information Criterion (AIC) value with respect to the dependent variable BI (AIC = -344.489). According to Akaike's [62] guidelines, this allows us to conclude that the TAM3 + WG model has the best fit.

Table 7. Comparison of Models for BI Factor.

	TAM3	TAM3 + WG
$\mathbb{R}^2$	0.626	0.677
$\Delta R^2$		0.051
$Q^2$	0.570	0.614
SRMR	0.048	0.047
AIC	-302.727	-344.489

#### 4. Discussion and Conclusions

Through this work we developed a new model (i.e., TAM3 + WG), in principle an extension of the popular TAM3 model, in order to incorporate warm-glow. The proposed TAM3 + WG, as well as the final validated version of the model, can be seen in Figures 1 and 2, respectively. Our aim being to appreciate the effect that warm-glow plays on consumer adoption decisions for "good tech" as defined by Saravanos et al. [21]. We incorporated the PEWG and PIWG constructs, proposed by Saravanos et al. [21], into the TAM3 model to form an enhanced model, TAM3 + WG, which now explicitly takes the warm-glow phenomenon into consideration. Our TAM3 + WG model was found to be superior to the TAM3 model in terms of fit when determining users' BI to accept "good tech". Moreover, none of the potentially competing factors in the existing TAM3 model were found to be appropriate substitutes to the constructs of PEWG and PIWG. The finding that warm-glow plays a prominent role in consumer decisions with regards to accepting technology and can influence those (consumer) decisions is not novel in and of itself; rather, it serves to support what has been suggested by earlier studies. Certainly, our work agrees with the findings of others who have explored the effect of EWG on technology in

the past, such as Griskevicius, Tybur, and Van den Bergh [24]; Griskevicius and Tybur [25]; and Dastrup et al. [26]. In addition, our work corroborates studies that conclude that IWG influences adoption, such as those presented by Hartmann and Apaolaza-Ibáñez [27], Ma and Burton [28], Karjalainen and Ahvenniemi [32], Sun et al. [29], Azalia et al. [30], and Bhutto et al. [31].

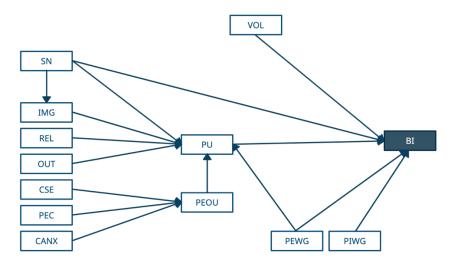


Figure 2. Illustration of our validated model.

Furthermore, our work offers insight into the relative magnitude of the warm-glow effect with respect to "traditional" constructs that affect the adoption of technology products. Correspondingly, PIWG represents the second-largest effect ( $\beta$  = 0.220) in consumer decisions, preceded only by their PU of the technology ( $\beta$  = 0.296). PEWG played the fourth-greatest role in determining consumer decisions related to technology adoption ( $\beta$  = 0.190); this is slightly less than SN ( $\beta$  = 0.211), which played the third-greatest role. Hence, we find that PIWG plays a greater role in consumer decision than PEWG does. Moreover, the combined magnitude of effects that each form of warm-glow had on determining consumer intention was similar and comparable to that of the technology's PU. This would explain why warm-glow appears to play such a critical role in technology adoption decisions.

Our study also sought to ascertain whether warm-glow can influence a consumer's perception of how easy it will be to use a technology (reflected through the PEOU construct) and how valuable that technology will be (reflected through the PU construct). For the most part, we found that these factors, which traditionally serve as the primary antecedents of consumer BI to accept a technology, were not influenced by the presence of either form of warm-glow, aside from the case of PU and PEWG. In other words, if a user perceived that they would receive EWG from a technology, they would consequently also perceive it to be more useful.

### 4.1. Implications

This study contributes to the general technology adoption literature by being, to the best of our knowledge, the first empirical study to extend the TAM3 model with warmglow through the use of the PEWG and PIWG constructs to study the category of "good tech". From the practical perspective, the results highlight the magnitude of influence that the respective forms of warm-glow have on user adoption decisions (i.e., second-and fourth-greatest roles). Moreover, it shows how the perceived usability of a technology can be influenced through warm-glow (in our case, how extrinsic warm-glow can influence the usefulness that one perceives will be gleaned from its use). This finding can justify the creation of "good tech" by providing evidence of the advantage it has over "traditional"

technology. Indeed, it clearly demonstrates that for organizations, not only is "doing the right thing" ethical—it can also be strategic. Moreover, the findings offer insight to marketers of "good tech" as they identify the key factors that influence consumer decisions and assess how important, they are in those decisions. This is further informed by the finding that consumers (in the United States) value the intrinsic (i.e., altruistic) dimension over the extrinsic (i.e., non-altruistic).

#### 4.2. Limitations and Future Research Directions

We conclude by highlighting the key limitations of this study, which also conjointly offer insight into how this research can developed in the future. The first limitation concerns the model that we selected to extend, TAM3, and the recognition that outside of this particular model there is a wide spectrum of different models available for the study of technology adoption [63]. In our work, we selected the TAM3 model for two reasons: firstly, the TAM line of models serves as the original line of dedicated technology adoption models; and secondly, they represent one of the most widely used technology adoption models over the years [15,16,64]. That being said, other technology adoption models are indeed available [63], the most popular being UTAUT [63] and its latest version, UTAUT2 [65]. While this study serves as a strong starting point, we recommend that future work goes on to examine the inclusion and evaluation of our proposed warm-glow constructs into these other models (such as UTAUT).

The second limitation concerns the possible influences that culture may play on consumer BI to accept technology. Indeed, there is a plethora of examples [66–71] within technology adoption literature in which authors share findings that reveal the influence of culture on consumer BI. Similarly, as pointed out by Saravanos et al. [21], social innovation literature reports that the extent to which warm-glow impacts user decisions varies based on the culture of those consumers [72]. Consequently, given that our data were collected exclusively in the United States, future research may be interested in investigating our model's suitability for use with other cultures and go on to explore possible methods of integrating cultural factors into the model.

The third limitation concerns the characteristics of the technology we used to test our model for this study: a generic (unbranded) internet search solution, which is a standard, easy-to-use technology that is frequently offered without charge. Products with different characteristics regarding familiarity, complexity, price, and brand may lead the model to behave differently. For example, with respect to price, if one were to consider a product that is not free—perhaps even something expensive, such as a hybrid automobile—this might result in a different interplay between the factors in our model. We also offer a second example with respect to brand. Suppose the popular free-search engine Google were to offer a separate search product to compete with Ecosia and use any profits generated exclusively by that new search product for the environment (e.g., "Google Green"). Ecosia is a free search engine that dedicates its profits for the environment. This new hypothetical Google product, given that it would be part of the Google brand, may lead consumers to act differently. Consequently, we would argue that research investigating the interplay between these factors and the presence of warm-glow would provide valuable insight into end-user technology adoption behavior.

The fourth limitation concerns the fact that our work looks exclusively at user behavioral intention to adopt and not whether people went on to exhibit actual usage behaviors. Accordingly, further work is required to give insight into how these behavioral intentions to adopt convert into such behaviors.

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